



## **DEAR FRIENDS IN TOURISM,**

It's been another exceptional year for Tennessee tourism, as your industry continues to break visitation records and exceed economic impact numbers year over year. Congratulations on reaching \$19.3 billion in economic impact this year and contributing more than \$1.7 billion in state and local sales tax revenue to the state's bottom line.

As our state's No. 2 industry, tourism's success is a testimony to the visionary leaders and dedicated workforce who welcome guests to Tennessee throughout the year.

In 2016, a record 110 million people visited the state, up 4.4 percent from

2015. An increase in leisure travelers also lead to a jump in overnight stays. Tennessee places among the Top 10 travel destinations in the U.S. for the third consecutive year and is considered a top retirement destination.

Congratulations to Department of Tourist Development Commissioner Kevin Triplett and his staff for continuing to achieve major milestones for Tennessee with the award-winning campaign "The Soundtrack of America. Made in Tennessee."

These accomplishments are shared with the Tennessee Tourism

Committee under the leadership of Chairman Colin Reed and cochairs Jack Soden and Leon Downey. The committee helps direct the industry toward trailblazing success. Congratulations and special thanks to all the members of this crucial and hardworking group.

Tennessee's skyrocketing growth is due in great part to key tourism partners throughout the state who invest in new attractions, groundbreaking expansions and important improvements. Recent and ongoing multimillion dollar tourism investments include a \$20 million expansion at Ruby Falls, the \$47 million Anakeesta Adventure Park in Gatlinburg, \$45 million addition of "Elvis Presley's Memphis" to the Graceland complex, as well as the launch of the 25-stop statewide Tennessee Whiskey Trail.

This year marked Bristol Sessions' 90th anniversary with a documentary premiere in London, Garth Brooks' free concert in Nashville celebrating his record-breaking seven Diamond albums, Stax Records and Royal Studios' 60th anniversary, Ryman Auditorium's 125th anniversary and Elvis Week's 40th, among others.

Important milestones will be commemorated in 2018, including the 50th anniversary of civil rights leader Dr. Martin Luther King Jr.'s death in Memphis, the opening of the new Tennessee State Museum in Nashville, the Old Hickory Centennial Celebration at Andrew Jackson's Hermitage, Tennessee Theatre: Knoxville's Grand Entertainment Palace's 90th anniversary and the 30th Annual Sheriff Buford Pusser Festival in Adamsville. And in 2018, Tennessee can look forward to direct flights between Nashville and London's Heathrow beginning in May.

Thanks to all of you who offer unbeatable hospitality and a superior experience to millions of travelers to Tennessee. That is the No. 1 reason tourism continues to thrive as partners in counties, cities and rural communities work hard to make our state a unique destination for visitors from around the world.

Warmest regards,

Governor Bill Haslam



## The SOUNDTRACK of AMERICA MADE IN • MADE IN • TENNESSEE \*\*\*\*

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## DEAR PARTNERS,

I write a significant number of letters like this.

There is a process, of course. One step is to look at prior letters. That is for several reasons, the biggest is nearly every letter is for a different audience and one does not want everything always sounding the same.

So, of course, the first thing I did was look at last year's letter.

Then I deleted it.

Of course there always will be figures we discuss.

Figures such as the \$19 billion 2016 economic impact of the tourism industry in Tennessee; the nearly 177,000 jobs the industry created; 11 consecutive years of more than \$1 billion in state and local taxes collected, \$18 for every \$1 we spend. All of that is laid out within the pages of this report.

I want to discuss other benchmarks.

One of the goals of our department in spring of 2015 was to make Tennessee a Top 10 travel state. We now are.

In the last three years, visitation in Tennessee has increased by more than 10 million.

In the last five years, tourism's economic impact has increased nearly \$5 billion.

That is a tribute to every one of you. Whether you work in the tourism industry, are a friend of the industry, volunteering your time to festivals and destinations, a legislator who supported us by voting to increase our marketing budget or any number of other ways – thank you.

"The Soundtrack of America. Made in Tennessee." is a team effort. A partnership. Every entity or conglomeration of entities has its own brand. Yet, we still function as a whole.

### IN THIS PAST YEAR WE HAVE:

- Created a new Snapchat channel, launched with the help of none other than Garth Brooks. The only music artist in history to have seven albums reach Diamond (10 million sold) status.
- Since then, we have hosted chats exceeding more than 12 million views.
- We partnered with the folks in Sevier County on a joint marketing campaign to shorten the negative impact on travel after the Nov. 28, 2016 wildfires.
- We received the first phase of funding – \$2.5 million – for the long-anticipated Tennessee Music Pathway.

• The past year alone we specifically teamed on projects and grants designed to inspire travel that touched all 95 counties.

Partnerships. And it starts with our boss.

Governor Bill Haslam is entering his last year as chief executive officer of our state. From before the day he took the oath of office in 2011, he has made clear his support of our industry. At the 2016 Governor's Conference on Hospitality & Tourism in Chattanooga, he stated the economy ebbs and flows. And when things turn, and they will because they always do, tourism will be one of the elements standing in the gap to help our state through.

He has backed up that support by consistently including in his plan budget increases for our department.

He created the Tennessee Tourism Committee, a joint effort among partners to, as a friend of mine used to say, "Sing from the same hymnal." Thank you co-chairs, Colin Reed, Jack Soden, Leon Downey and all the members for your support and partnership.

Thank you to our partners in the Tennessee Department of Transportation who, in addition to building the roads and bridges on which our visitors travel, build our welcome centers in which more than 14 million people stop.

Thank you to the Department of Economic and Community. Development for creating a tourism infrastructure grant program.

Thank you to the Department of Environment and Conservation, our partners in promoting the greatest state park system in the country, and to Tennessee Wildlife Resources Agency, who manage much of our critical outdoor resources.

Those partnerships and efforts all are reflected in the pages of this report. As is, hopefully, the passion we have to promote this state in the smartest, most strategic way possible.

The first step to success in any measure is commitment. We are committed to raising the bar.

Thank you as partners for helping us do so.

We want you alongside for the journey.

With sincere appreciation,



Commissioner Kevin Triplett

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# WELCOME CENTERS

The Soundtrack of America. Made in Tennessee.

MARTER TO STATE



# **TENNESSEE WELCOME CENTERS**



Welcome center staff visited Sevier County for a familiarization tour to assist in spreading the word that the Great Smoky Mountains are open for business.



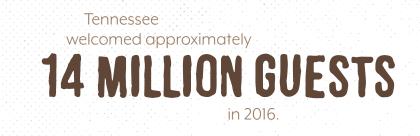
**TDTD CURRENTLY OPERATES 15 WELCOME CENTERS STATEWIDE.** In 2016, approximately 14 million travelers utilized the state's welcome centers, which act as a contact point for travelers entering Tennessee and serve as a major distribution point for information about the state's attractions, accommodations and other travel-related facilities. The division opened I-55 Shelby County in June 2017, with I-40 Haywood County set to open in late 2017. The centers are located primarily on interstate highway entrances to Tennessee. Currently, 14 of our 15 welcome centers are open 24 hours a day, seven days a week.

The NEW I–40 HAYWOOD COUNTY WELCOME CENTER is located on the WEST TENNESSEE SOLAR FARM and features a modern, energy-efficient design. The center will house a solar exhibit to educate guests on the benefits of renewable energy and solar power. The West Tennessee Solar Farm is owned and operated by the University of Tennessee.



The I-40 Haywood County Solar Farm and Welcome Center is set to open in late 2017.







In partnership with Tennessee Department of Health, TDTD is establishing walking trails at welcome centers.

I-55 Memphis/Shelby County Welcome Center opened July 2017.

## **ASSISTANT CERTIFICATION PROGRAM**

TDTD has implemented a certification program that upgrades the service standards and training for assistants in Tennessee's 15 welcome centers.

This additional training enables our welcome center travel assistants to increase trip volume and length of stay in all regions of Tennessee, because they make informed suggestions to visitors about other destinations and accommodations within

the state. This program integrates the welcome centers into the Tennessee Tourism Rural Development Program as travel assistants become marketing experts on the 16 Discover Tennessee Trails & Byways, Tennessee Civil War Trails, road conditions, weather information and other rural tourism destinations within the state.

### **PROGRESS TO DATE:**

- Established a working committee of TDTD employees.
- Researched national best practices regarding travel and tourism certification programs.
- Developed a program outline of educational components to be included in the certification program.
- Created a tracking plan for module completion and program certification.



- Partnered with the U.S. Travel Association to provide national endorsement of Tennessee's Welcome Center certification program. National recognition of Tennessee's certification program will motivate welcome center assistants to further enhance their professional development skills, which should leave visitors more satisfied upon leaving Tennessee Welcome Centers.
- TDTD is currently testing welcome center assistants.
   NEXT STEPS:

## Continue to evaluate modules and their resources (videos, online, brochures, quide, etc.)

- Develop a training schedule and identify trainers.
- Continue to review employee incentives to encourage
- completion of welcome center certification.
- Completion of the program will include employee recognition at the Governor's Conference on Hospitality & Tourism by the Commissioner (or designee) of TDTD and national recognition by the U.S. Travel Association.

THE TENNESSEE WELCOME CENTER CERTIFICATION PROGRAM WORKING COMMITTEE

11 Tennessee Department of Tourist Development

is working to complete the development of the certification program and receive national recognition from the U.S. Travel Association.

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# EAST



## **CENTRAL OFFICE**

#### Pete Rosenboro 615-741-9035 Pete.Rosenboro@tn.gov

ASSISTANT COMMISSIONER

### **REGIONAL MANAGERS**

WEST (1.2.3.4) Lee Southard 901-487-5932 Lee.Southard@tn.gov

### Tami Giles 615-741-9012

SAFETY/WELCOME CENTER COORDINATOR

Tami.Giles@tn.gov

MIDDLE (5.6.8.12)

Michael.Ross@tn.gov

**Michael Ross** 

931-449-0891

### SOUTHEAST (7,9,10,11)

lan Elliott 423-298-5089 |an.Elliott@tn.gov

#### MANAGER OF TEAM DEVELOPMENT Kathy Taylor

615-741-9018 Kathy.Taylor@tn.gov

### NORTHEAST (13.14.15.16)

Laura Munn 423-598-2430 Laura.Munn@tn.gov

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## **WELCOME CENTER DIRECTORY**

### MEMPHIS

### I-55 SHELBY CO.

Freeda Hendley 901-345-5956 Freeda.Hendley@tn.gov Shipping 3910 I-55 on the Mississippi line, Mile Marker 3.10, Memphis, TN 38116

## **MEMPHIS**

### I-40 SHELBY CO.

Tamara Carroll 901-543-6757 Tamara.Carroll@tn.gov Shipping & Mailing 119 North Riverside Drive, Memphis, TN 38103

## DYERSBURG

### I-155 DYER CO.

Thomas Pilcher 731-286-8323 Thomas.Pilcher@tn.gov Shipping 1-155 East, 4 Miles West of Dyersburg, Mile Marker 8.7, Dyersburg, TN 38024 Mailing P.O. Box 84, Dyersburg, TN 38025

## HAYWOOD CO.

### I-40 HAYWOOD CO.

Nick Winston Mile Marker 44, Westbound Tentatively Opening in 2017

## CLARKSVILLE

### I-24 MONTGOMERY CO.

Don Townsend 931-648-5509 Don.Townsend@tn.gov Shipping I-24 Northwest of Nashville on the Kentucky line, Mile Marker 0.40, Clarksville, TN 37040 Mailing P.O. Box 30187, Clarksville, TN 37040-0004

## MITCHELLVILLE

### I-65 ROBERTSON CO.

Sherry Hutchison 615-325-4721 Sherry.Hutchison@tn.gov Shipping & Mailing 6111 Lake Springs Road, Portland, TN 37148

### ARDMORE

### I-65 GILES CO.

Brenda Anderson 931-468-2654 Brenda.Anderson@tn.gov Shipping I-65 South of Nashville on the Alabama line, Mile Marker 3, Ardmore, TN 38449 Mailing P.O. Box 1166, Ardmore, TN 38449

## SMITH CO.

### I-40 SMITH CO.

Cynthia Jared 615-683-6410 Cynthia Jared@tn.gov Shipping I-40 East of Nashville, Mile Marker 267, Buffalo Valley, TN 38548 Mailing P.O. Box 11, Buffalo Valley, TN 38548

## NICKAJACK

### I-24 MARION CO.

Renee Trammell 423-942-0933 Renee.Trammell@tn.gov Shipping I-24 West of Chattanooga on the Alabama line, Mile Marker 160, Jasper, TN 37347 Mailing P.O. Box 518, Jasper, TN 37347

## TIFTONIA

### I-24 HAMILTON CO.

LaRhonda Davenport 423-821-2628 LaRhonda.Davenport@tn.gov Shipping 17180 I-24 East, Mile Marker 171.8, Chattanooga, TN 37419 Mailing P.O. Box 2037, Chattanooga, TN 37409

## CHATTANOOGA

### I-75 HAMILTON CO.

Lauren Johnson 423-894-6399 Lauren L. Johnson@tn.gov Shipping 100 1-75 North, Mile Marker 0.7, East Ridge, TN 37412 Mailing P.O. Box 9415, East Ridge, TN 37412

## JELLICO

### I-75 CAMPBELL CO.

Ryne Cummins 423-784-5820 Ryne.Cummins@tn.gov Shipping I-75 South on the Kentucky line, Mile Marker 161, Jellico, TN 37762 Mailing 16320 I-75, Jellico, TN 37762

## HARTFORD

### I-40 COCKE CO.

Collin Woody 423-487-3258 Collin.Woody@tn.gov Shipping I-40 Southeast of Newport on the North Carolina line, Mile Marker 446, Hartford, TN 37753 Mailing P.O. Box 100, Hartford, TN 37753

## BRISTOL

### I-81 SULLIVAN CO.

Janice Martin 423-764-5821 Janice.Martin@tn.gov Shipping 10749 I-81, Southbound, Mile Marker 75.3, Bristol, TN 37620 Mailing P.O. Box 3608, Bristol, TN 37625

## KINGSPORT

### I-26 SULLIVAN CO.

Ken Olinger 423-246-0214 Ken.Olinger@tn.gov Shipping 5 I-26, Mile Marker 5, Kingsport, TN 37664 Mailing P.O. Box 3083 Kingsport, TN 37664-3083

## ERWIN

I-26 UNICOI CO. Jackie Rains 423-742-4146 Jackie.Rains@tn.gov Shipping & Mailing 100 Fiddlers Lane, Erwin, TN 37650

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Burgess Falls State Park

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# TOURISM RESEARCH

The Soundtrack of America. Made in Tennessee.

## JJ 2016 ECONOMIC IMPACT JANUARY-DECEMBER 2016 | U.S. TRAVEL ASSOCIATION



Higher than the national growth of travel expenditures of **2.9%**.



Higher than the national growth of travel related payroll of 5.5%.

**176,500** Employment **3.3% INCREASE** 

National growth of travel related employment is **3.7%**.

\$1.7 BILLION State & Local Tax Revenue 6.7% INCREASE

Higher than the national growth of travel related state tax revenues of 5.5%.



## FOR THE 1ST **YEAR EVER**

Tourism generated more than \$1 billion in state tax revenue.

## FOR THE **11**TH **CONSECUTIVE YEAR**

More than \$1 billion in state and local taxes.

## FOR THE 2ND **CONSECUTIVE YEAR**

Five counties saw more than \$1 billion in economic impact.

### **ALL 95 COUNTIES**

Saw more than \$1 million in the economic impact of tourism.

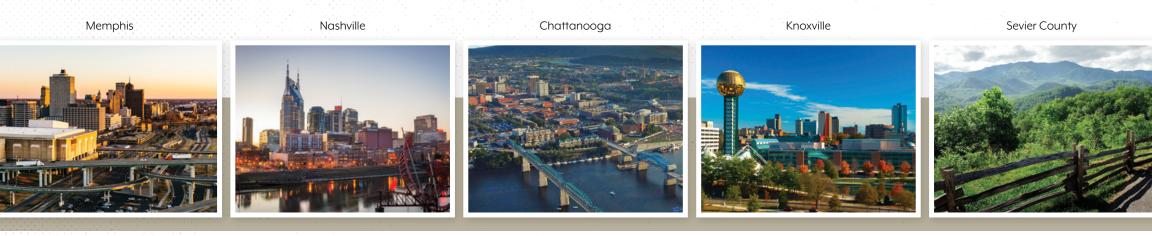
## **92 COUNTIES**

Saw an increase in the economic impact of tourism.

### **35 COUNTIES** Equal to or higher than the national growth of domestic travel.

## **19 COUNTIES**

Saw more than \$100 million in the economic impact of tourism.



# **2016 HIGHLIGHTS** JAN-DEC 2016 | D.K. SHIFFLET & ASSOCIATES

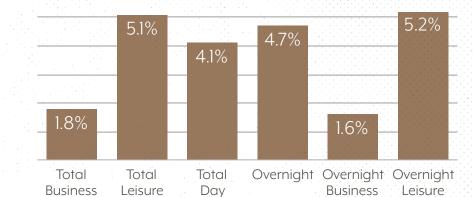


- Tennessee saw continued growth in total visitation with an additional 4.6 MILLION person-stays.
- Tennessee's total visitation was 109.9 MILLION person-stays, a 4.4 percent increase over 2015.
- Tennessee continues to rank in the **TOP 10 DESTINATIONS** in the U.S.

- Summer and fall were the dominant travel seasons, but Tennessee also saw strong growth in the winter season.
- Total Tennessee travel saw a steady growth in all four quarters.
- Tennessee hosted visitors an average of 2.15 NIGHTS (total travel), which is an increase from 2.03 nights.



### VISITATION GROWTH YEAR OVER YEAR



19 Tennessee Department of Tourist Development

# Length of stay for leisure visitors was 2.33 DAYS. The travel party size in 2016 was 2.19 with an average spend of \$492.

- Average drive distance was 100 miles or less.
- Tennessee was the largest origin market, followed by Kentucky, Mississippi, Georgia, North Carolina, Alabama, Indiana, Ohio, Florida and Illinois.
- The dominant travel parties include one adult, a couple and children.
- The daily per person spending was \$116 and the average spend per trip was \$441.
- Boomers surpassed GenXers as the dominant generation of visitors.



GenXers

35-50

Boomers

51-69

Silent

70+

TENNESSEE AVERAGE PARTY PER TRIP SPENDING

2016 VISITOR Satisfaction Ratings	UNITED States	TENNESSEE	TENNESSEE Leisure	COMPETITIVE Set
Overall Satisfaction	8.33	8.52	8.59	8.37
Value for the Money	8.12	8.31	8.38	8.16
Friendly, Helpful People	8.34	8.59	8.43	8.43
Feeling of Safety	8.37	8.47	8.53	8.41
Likely to Recommend	8.25	8.45	8.48	8.34

Competitive Set: North Carolina, Georgia, Alabama, Kentucky, Virginia, and Florida

## **VISITOR SATISFACTION**

Average

Tennessee Millennials

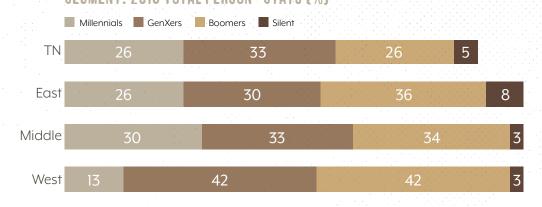
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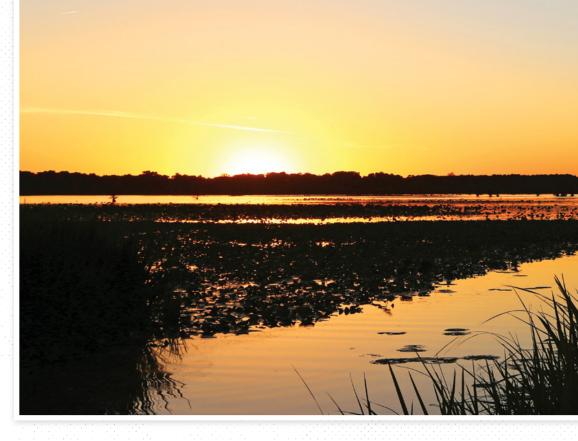
**TENNESSEE** continues to rank higher than the national average and higher than our competitive set in guest satisfaction scores.

- Shopping, culinary/dining, visiting friends/relatives, national/state parks, touring/sightseeing and historic sites are the six most popular activities.
- Steady growth in visitation shows TDTD brand marketing is resonating with guests.

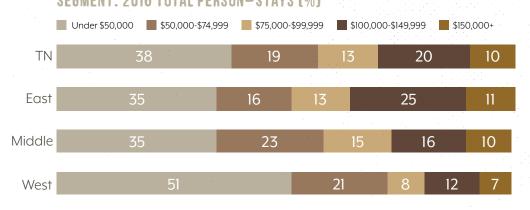


### TRAVELER GENERATION DISTRIBUTION SEGMENT: 2016 TOTAL PERSON-STAYS [%]





HOUSEHOLD INCOME DISTRIBUTION SEGMENT: 2016 TOTAL PERSON-STAYS [%]



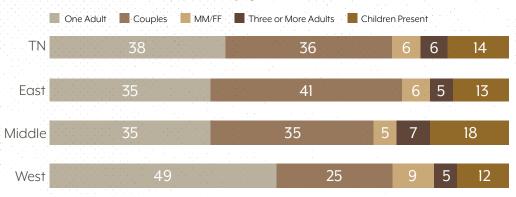
### DAILY SPENDING PER PERSON BY CATEGORY SEGMENT: 2016 TOTAL PERSON-STAYS (%)

		Shopping	Entertainment	Miscellaneou	15	
25	26		22	14	11	3
20	27		23	15	13	3
30	2	25	21	12	10	3
32		23	18	15	10	3
		20 27 30 2	20 27 30 25	20 27 23 30 25 21	20     27     23     15       30     25     21     12       32     23     18     15	20     27     23     15     13       30     25     21     12     10       32     23     18     15     10

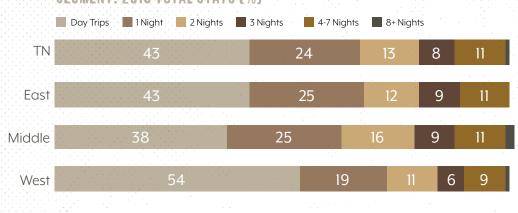
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### TRAVEL PARTY COMPOSITION SEGMENT: 2016 TOTAL STAYS [%]



STAY LENGTH DISTRIBUTION SEGMENT: 2016 TOTAL STAYS [%]



### TRIP TIMING BY QUARTER SEGMENT: 2016 TOTAL PERSON-STAYS [%]

First QuarterSecond QuarterThird QuarterFourth QuarterTN17232931East15243031Middle16213032West21242629

Source: D.K. Shifflet & Associates

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# MARKETING

The Soundtrack of America. Made in Tennessee.

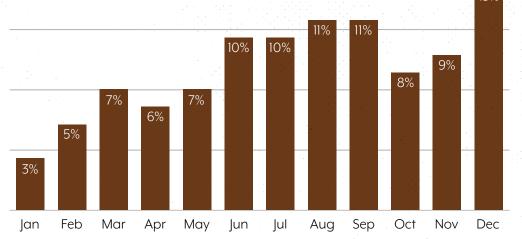


- Continue to grow "The Soundtrack of America. Made in Tennessee." brand.
- Drive traffic and familiarity of the new trivacation.com experience.
- Grow travelers from primary markets.
- Sustain awareness and engagement in secondary markets to continue to stay top of mind.
- · Launch Tennessee's Snapchat channel to focus on millennial audience.

#### ASSISTANT COMMISSIONER

Brian Wagner 615-532-7853 Brian.Wagner@tn.gov **DIRECTOR OF MARKETING** Nekasha Pratt 615-741-9025 Nekasha.Pratt@tn.gov

### LEISURE TRIPS STARTED IN TENNESSEE (% OF PERSON-STAYS)





### TRIP PLANNING TIMING

Same Day	13%
Less Than 1 Week	20%
1 Week	11%
2-3 Weeks	14%
1 Month	16%
2-3 Months	17%
4-5 Months	3%
6 Months or More	6%

#### **25** Tennessee Department of Tourist Development

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## **VACATION GUIDE**

The 2017 Tennessee Vacation Guide cover features Tennessee Ambassador of Goodwill Garth Brooks on the famed stage at Nashville's Ryman Auditorium.

Brooks is the first artist in music history to earn seven Diamonds, which recognizes his seven albums that sold more than ten million copies each. TDTD Commissioner Kevin Triplett said "Two icons. That is what we have here. On one hand, Garth Brooks, a seven-Diamond artist and without question one of the greatest ambassadors the state of Tennessee could have. On the other, The Ryman, one of the world's most famous music destinations. It is an honor to have both grace the cover of this year's Tennessee Vacation Guide."

Tennessee's Smoky Mountains are featured on the cover, encouraging visitors to support these



"Mountain Tough" communities as they rebound from November's wildfires.

Additional highlights in the 212-page Tennessee Vacation Guide include the 90th anniversary of the original 1927 Bristol Sessions, known as "the big bang of country music," the 75th anniversary of the song "Chattanooga Choo-Choo," the 60th anniversaries of STAX Records in Memphis and RCA's famed Studio B in Nashville. As well as the 50th anniversary of the Country Music Hall of Fame and Museum.

New attractions are also mentioned, including the entertainment complex at Graceland in Memphis; Songbirds Guitar Museum in Chattanooga; and the Tennessean, a luxury hotel in Knoxville.

**24,000** eGuide Requests





The Tennessee Vacation Guide features engaging content and photography showcasing the state's awe-inspiring attractions and hidden gems. The guide is one of the state's most important tourism marketing tools, because it brings visitors to the state and drives traffic to other important resources:

- tnvacation.com, the state's official tourism website
- Marketing eNewsletters
- Tennessee social media channels
- User and tourism partner-generated content posted on the TDTD website

### TARGETED DISTRIBUTION

The Tennessee Vacation Guide is the primary fulfillment piece delivered to travelers who are interested in Tennessee. Targeted distribution makes it easy for potential visitors to request and receive a guide:

- Online at tnvacation.com/guide
- Via phone at 800-462-8366
- In person at any of the Tennessee Welcome Centers across the state

The guide is also distributed at consumer travel and group trade shows attended by key travel decision-makers. It's simple for travelers to view the eGuide or download the interactive iPad app from the App Store.

### TOP 10 DIRECT FULFILLMENT MARKETS

1. Illinois	6. Pennsylvania	
2. Ohio	7. Mississippi	
3. Florida	8. Wisconsin	
4. Texas	9. Missouri	
5. Indiana	10. Georgia	

Recent statistics indicate that 50.3 percent of leisure travelers used print resources to assist with their travel research and planning. "State of the American Traveler" – January 2016

### TO ADVERTISE IN THE GUIDE

### EAST

Will Zanetis | 615-668-1207 | wzanetis@livmedia.com

### MIDDLE

Maryann Stafford | 615-218-8271 | mstafford@livmedia.com

WEST

Deshaun Goodrich | 865-385-3830 | dgoodrich@livmedia.com

## **ABOUT JOURNAL**

TDTD's 2018 Tennessee Vacation Guide will be published by Journal Communications Inc., a custom media company in Franklin, Tennessee. Journal was founded in 1988 by an investor group that included Pulitzer Prize winner Alex Haley, author of "Roots," and Pulitzer Prize-winning photographer Robin Hood. Journal's travel publishing work has been honored twice with the prestigious Mercury Award for Best Print Visitor Guide in the country, and Journal serves as publisher for the state's largestcirculation magazine, Tennessee Home & Farm.



## **TNVACATION.COM**

In the spring of 2017, a new trivacation.com was launched, using a unique perspective to highlight the experiences and places that make Tennessee a Top 10 travel destination. New functionality and features center around personalization, authentic content, partner website referrals, saved trip itineraries and capturing consumer leads.



2,013,205 Unique Visitors





## PLAN YOUR TRIP

Find and save things and places to eat, sleep, sip, savor, dance, discover and explore during your Tennessee travels. If something sparks your interest, click the 😟 button. We'll keep it all organized for you.

I'M LOOKING FOR ... X CLEAR Things to Do

SHOW ME .. Water Sports

NATURE & PARKS

PANTHER CREEK

STATE PARK

OUTDOOR ACTIVITIES

.

**DESSERTS & BAKERIES** 

FIND MORE DESSERTS & BAKERIES

TENNESSEE INSPIRATION

CAN'T REAT

Local bakeries are famous for flaky croissants and decadent

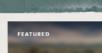
desserts, ensuring you can always satisfy your sweet tooth.

FENNESSEE SUMMER TREATS YOU JUST

My Trip

FAMILY-FRIENDLY

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Stay Inspired

VIEW YOUR TRIP





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CAMPGROUNDS

WELCOME CENTERS ۲

ANDERSON COUNTY

**TOURISM COUNCIL** 

M GOING TO

VELCOME CENTE

RIVER

AKES & RIVERS



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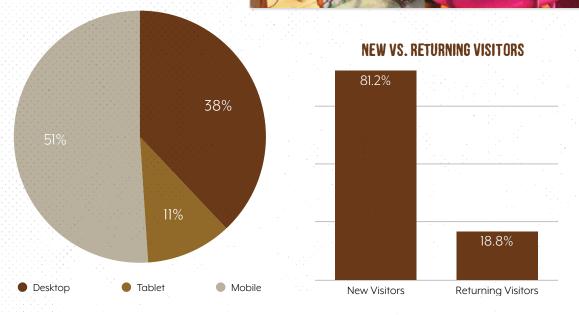




on the wild side with thrilling once-in-a-lifetime ndoor and out - at any of Tenniessee

TTRACTIONS YOU SHOULD VISI

### TRAFFIC BY DEVICE



## **TOP PAGES OVERALL ON TNVACATION.COM**

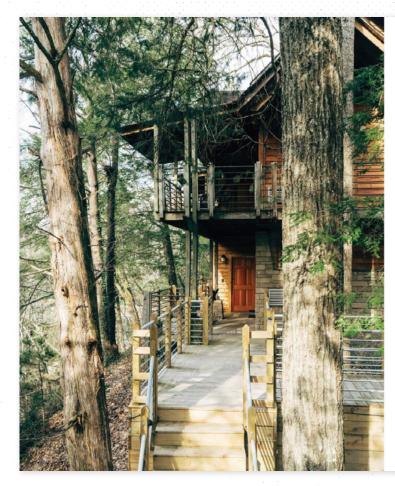
- 1. Vacation Guide
- 2. Home Page
- 3. Match My Trip
- 4. Calendar
- 5. Attractions
- 7. East Tennessee
- 8. Trip Planner
- 9. Nature/Outdoors
- 10. Experiences/Family

## **TOP PARTNER PAGES**

- Wild Bear Falls Indoor Water Park
- Dollywood
- Great Smoky Mountains National Park
- The Lost Sea
- Lake Winnepesaukah Amusement Park
- Broadway Historic District Honky Tonks
- Market Square District
- The Body Farm
- Amish Country Mall
- Ozone Falls

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## **CONTENT CREATION & SOCIAL INFLUENCERS**



and in cases	tnvacation		
INESSEE	Evins Mill		

tnvacation Tag your friend that is most likely to live that cabin life. @theexplorerdad | @nashvilleexplorersclub #madeintn #nashvilleexplorersclub

Follow

...

janiemelton This looks nice for a quick get away @sheiladillon

jaxie614 @derekxj

**lululovespapa** How can I find information about this cabin?

edadward @emomward

theonlysenton @lizzyk21

evinsmill Thanks for the shoutout! We're all about that cabin life A

evinsmill @lululovespapa check out our page for tons of photos and info on the property!

tennesseecraft Thought I recognized this

 $\heartsuit$  $\cap$ 968 likes

MARCH 26

Log in to like or comment.

### **PARTNERING WITH INFLUENCERS** has

allowed us to leverage their impressive followings and increase reach with social content. It is also an efficient way to curate ongoing material for the new website. The plethora of content we receive is valuable for our various brand channels.

**REACTIONS ON SOCIAL** have been highly favorable to this content. For example, Josh Ness, of Nashville Explorers Club, has become a dependable resource for successful posts and quality imagery. Average @tnvacation likes per post were 594, while his top performing post had 968 likes.

### FALL DIGITAL CAMPAIGN AUGUST-DCTOBER 2016

- Custom-made 15-second hypertargeted videos were distributed across YouTube and video networks supporting music, outdoor, culinary and history pillars.
- Music and fall beauty display banners drove users to customized landing pages that featured music and beauty-focused itineraries with shareable links. Itineraries were also promoted on Pinterest for extended reach.

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 TDTD gave SEC fans a reason to come a day early or stay a day longer when traveling for college football games. Unique itineraries were created for each team so fans could plan the perfect trip to Knoxville and Nashville. We used Facebook to target relevant audiences with alma mater ties and interests in college football.

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## **GARTH BROOKS 7 DIAMOND**

### **OPPORTUNITY**

Snapchat offers the opportunity to connect with a hard-to-reach audience that uses this platform as today's television. **10 BILLION** videos per day are viewed on Snapchat and users spend an average of **25 MINUTES PER DAY** on the platform.\* Snapchat along with TDTD's authentic content make for the perfect marriage for this younger audience and the platform's growing middle-aged audience.

### CHALLENGES

Generating a mass of followers on a platform where discovery is not the focus is problematic. Content had to be unique, interesting and relatable to a hard-to-reach audience.

### STRATEGY

Provide exclusive access to Tennessee-only experiences through unique perspectives and giveaways that highlight the state and inspire travel.

### THE CAMPAIGN

To showcase and celebrate the music Made in Tennessee, we partnered with Garth Brooks to put on a one-of-a-kind show celebrating his seven Diamond RIAA certification in Nashville, Tennessee.

Following Tennessee on Snapchat was the only only way to win tickets to the show and follow Garth's journey from the Bluebird to the No. 1 selling artist of all time.

**5.1N+** Snapchat Views 740M+ Earned Impressions

35.4M+ Paid Impressions

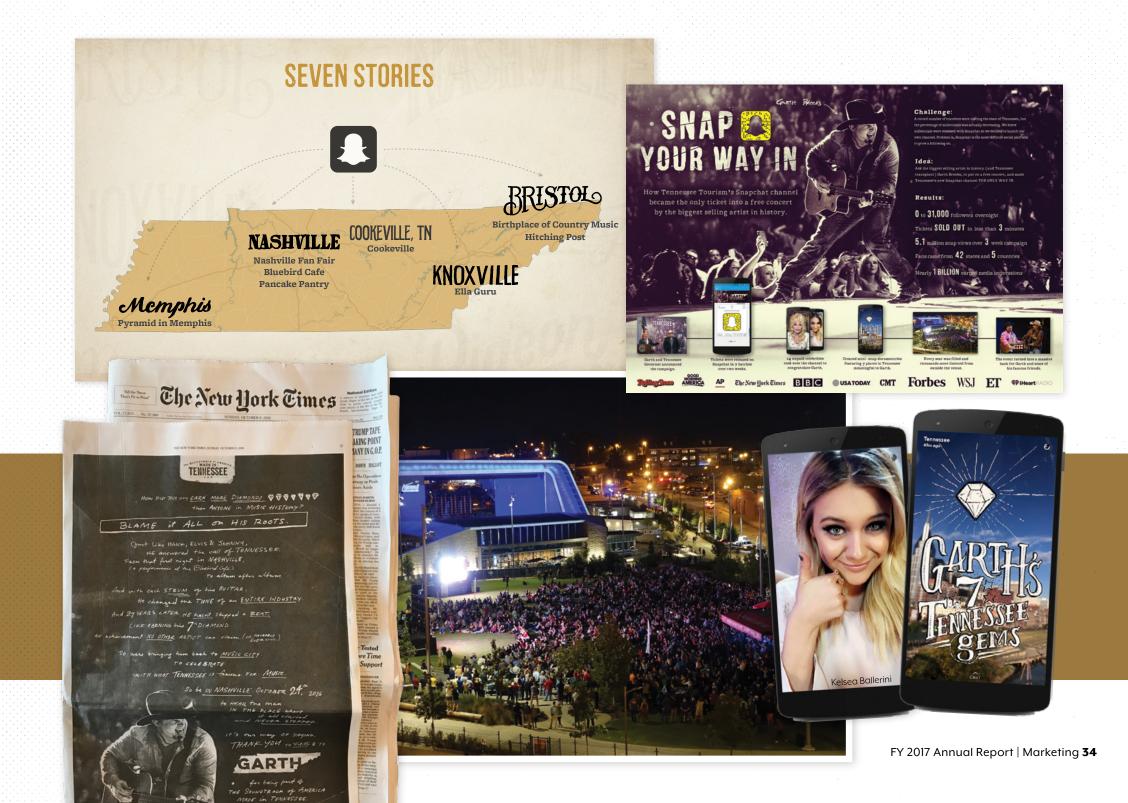
# **5 COUNTRIES + 42 STATES**

Ticket Winners from Around the World



33 Tennessee Department of Tourist Development

\* Source: Mediakix



## **SPRING BROADCAST**

MARCH-APRIL 2017

**FAMILY/EXPERIENCES** brand spots ran in a 50/50 rotation in Atlanta, Indianapolis, Cincinnati and Chicago. **MUSIC/EXPERIENCES** brand spots ran in a 50/50 rotation in Dallas.

### WHY TELEVISION?

- Opportunity to reach a mass audience at the beginning of travel season.
- Ability to lay the foundation for travel season across our priority markets.
- Inclusion of broadcast TV to the overall media buy contributed to an ROI of 18:1 from the Made in Tennessee brand spots in 2015.



## **SPRING DIGITAL CAMPAIGN**

#### MARCH-JULY 2017

TDTD continues to promote "The Soundtrack of America. Made in Tennessee." brand by delivering hypertargeted messaging to target markets and audiences with family, music, outdoor, history, culinary and city-specific messaging. Users were driven to site destinations that offered value, reason and potential for additional impressions.

Digital video, display and social ads were utilized to:

- Visually inspire audiences
- Drive traffic and familiarity of the new site

#### WHY DIGITAL?

- Ability to use specific targeting, customized messages/executions for specific markets and audiences
- Cost-efficient reach tool







## SPRING CO-OP

MARCH-JULY 2017

#### GOAL

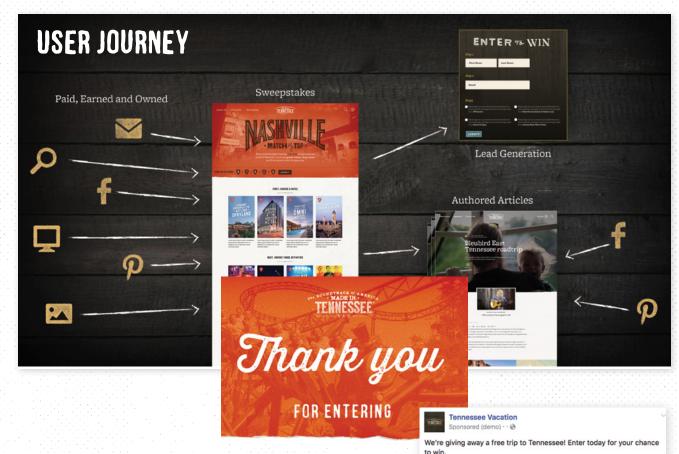
TDTD developed a program that drove consumers to custom landing pages that presented a fun, engaging way to interact with partners' content on the new tnvacation.com.

#### IDEA

Create an itinerary guessing game featuring participating partners and let people try to correctly match the secret itinerary for a chance to win a trip to Tennessee.

#### EXECUTION

A mix of media tools, including paid Facebook, promoted Pinterest pins, email and search drove traffic to a dedicated tnvacation.com landing page where consumers interacted with the guessing game to select the correct partners and itinerary. If the secret itinerary was right, consumers were entered to win a trip to Tennessee. If it was incorrect, consumers



were encouraged to try again. Consumers who correctly entered the itinerary were redirected to their "My Trip" page on thvacation.com where they could build their trip and explore the new site. Articles were featured on the website with paid promotional support on Facebook and Pinterest, which drove additional traffic to the website. Participating partners also received photos gathered by the content creators. 

 Currentse Ealls

Learn More

Cummins Falls

00¥ 2.4K

Country Music Hall o

157 Comments 259 Shares

## **ALWAYS ON DIGITAL**

#### PANDORA

Due to the success of using Pandora in 2015 and 2016, we reactivated the custom "Soundtrack of America. Made in Tennessee." branded mixtape with 100 percent SOV (share of voice) and approximately 160,000 listeners.

#### WHY PANDORA?

Pandora is the largest internet radio site with a combination of personalized listening experiences and precision targeting. "The Soundtrack of America. Made in Tennessee." custom branded mixtape highlights a variety of Tennessee artists by leveraging listeners already actively engaged with similar music to reach new audiences.

#### PAID SEARCH

- · Generated travel leads and site visits.
- Heavier budget allocations during key travel planning months.

#### PAID SOCIAL

- Top of mind placement among potential travelers and grew use of #MadeinTN from current travelers.
- Inspired audiences to consider visiting Tennessee through amplifying authentic Tennessee experiences via Snapchat and Instagram stories.

## INFLUENCERS

- Leveraged influencers to engage with their already established audiences looking for travel inspiration and recommendations
- Increased use of #MadeinTN and social content locations during key travel planning months



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## SOCIAL MEDIA



## MORE THAN 3.7 MILLION VIEWS

After launching with Garth's seven Diamond celebration, the Tennessee Snapchat channel continued to engage with the millennial traveler through ongoing Snapchat stories featuring Tennessee cities, artists and events.



#### MORE THAN 2.3 MILLION ORGANIC REACH

Facebook supported campaigns and drove site traffic with its large audience base and effective targeting tactics. New formats, such as 360-degree photos and Instant Articles, offered opportunities to engage with audiences and drive incremental traffic to the site.

## #MADEINTN USED MORE THAN 43K TIMES

Instagram further inspired travelers with the most beautiful user-generated content from the state. Instagram Stories launched to offer new layers of inspiration and utility on the channel.

## 41K ENGAGEMENTS

Twitter continues to act as the social media concierge to travelers, sharing useful information and amplifying inspirational content.



#### DROVE MORE THAN 123K VISITS TO THE SITE

Pinterest served as a discovery and planning tool for audiences traveling to Tennessee, providing seasonally focused engagement and site traffic.



Invacation 
Fellowing

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IDUSE AT GRACELAN



NHFRF

CREENSHOT YOUR FAVORITES

ROM THE FOLLOWING SNAPS TO Help us decide our next

DESTINATION IN TENNESSEE



IN STUDIO





EGENDS OF TENNESSEE MUSIC

ATIONAL CIVIL RIGHTS MUSEUN



## **SNAPCHAT STORIES TO DATE**



CMAS — Nashville Jack Daniels — Lynchburg Dollywood — Pigeon Forge Graceland — Memphis Drew Holcomb — Nashville Songbirds — Chattanooga Memphis in May — Memphis Seth Ennis — Nashville The Young Fables — Maryville, Knoxville Whissell — Nashville Bonnaroo — Manchester Oak Ridge History — Oak Ridge Nashville Food — Nashville Whiskey Trail — Nashville, Lynchburg, Cannon County, Tullahoma, Lynnville Bluegrass Underground — McMinnville Bristol + Motor Speedway — Bristol Tennessee Hikes — Gatlinburg, Beersheba Springs, Cheatham County, Benton Tennessee Road Trip Stops — Sweetwater, Union City, Bells, Oneida, Sevierville Boutiques + Hotels — Walland, Nashville, Chattanooga, Memphis, Knoxville, Greeneville

## **CONSUMER ENEWSLETTER**

186,494 Number of Subscribers

30.3% Top Open Rate: Garth Announcement

**5.9**% Top Click-Through Rate: Match My Trip

> 23% Top Click Rate: Match My Trip













Memphis thanks to complex, fans from experien King of F

vacation world-cla and Sout

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Walk am

Nashville

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celebrati

WALK IN









TENNESSEE

**BRING IN THE HARVEST** 

Fall beauty rises to greet you on every mountain and valley kissed with the vibrant colors of leaves dancing in the wind as the autumn's harvest comes to Tennessee. Experience it first-hand in pumpkin patches, corn mazes and apples ripe for picking during a perfect day on the farm.

START PLANNING

#### SPOOKY THRILLS

Ghost stories are woven into Tennessee's rich history. Explore historic hotels, theaters, battlefields and homes to learn about those first residents who, seemingly, never left. Don't be surprised if you see a door mysteriously shut or hear a laugh down an empty hallway. It's time for a haunt in Tennessee

START PLANNING

#### **CAN'T-MISS AUTUMN EVENTS**

Soak in the energy of live music on concert stages across Tennessee at fall music festivals. Marvel at the intricate dataile a local artican employe du



TENNESSEE

II of

v with and

#### WEST TENNESSEE



START PLANNING

#### **MIDDLE TENNESSEE**



41 Tennessee Department of Tourist Development

START PLANNING



It's harvest's bounty, farm days spent picking (and eating) a good crop. Haunting local lore, tours of historic

places that leave a tingle down your spine. A celebration of fine

FALL IN TENNESSEE









## **2017 MARKETING AWARDS**

#### **CANNES LIONS: INSPIRING CREATIVITY**

Cannes Lions is the world's biggest celebration of creativity in communications. Benchmarking innovation in anything from mobile and billboards to design and branded content, it's the home of the great ideas changing the ways brands interact with their customers. Awards champion the best work from the past year and the awards festival's inspirational learning program points the way forward.

**SNAP YOUR WAY IN (GARTH)** Shortlist — PR

**LIVE FROM TENNESSEE** Shortlist — Entertainment for Music

#### CLIO AND CLIO MUSIC

The Clio Awards is one of the world's most recognized awards competitions for advertising, design and communications, and has maintained its original commitment to celebrate and reward creative excellence. The program remains focused on evolving with the industry to acknowledge current breakthrough work. Clio's iconic statue is the most widely recognized and coveted symbol of the industry's creative accomplishments.

**LIVE FROM TENNESSEE SILVER** Music — Digital/Mobile

#### LONDON INTERNATIONAL AWARDS (LIA)

The London International Advertising Awards, founded in 1986 by President Barbara Levy, began with a mission to be different. LIA was the first truly international accolade of its kind honoring advertising in film, television, print and radio. In 2004, the word "Advertising" was removed from the competition's name to reflect that the competition doesn't award advertising only, especially in an ever-changing industry. Today LIA awards creativity and ideas in 15 unique disciplines.

BORN IN BRISTOL BRONZE Documentary Feature Film

## **CUSTOMER-FOCUSED GOVERNMENT**

GOALS 94,179,564

Intent to Travel Engagements

**SO.07** Cost Per Engagement **RESULTS 112,567,610** FY 2016-2017 Intent to Travel Engagements **\$0.04** Cost Per Engagement

FY 2017 Annual Report | Marketing **42** 

# SEVIER COUNTY RECOVERY

Nashville

Duck

R

MAN

MA

A great day to be in the Smokies.

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ORD



In November 2016, the Great Smoky Mountains area in East Tennessee that encompasses Pigeon Forge, Gatlinburg and Sevierville experienced wildfires that made potential visitors believe attractions and lodging were too damaged and closed for business. TDTD worked with local tourism partners to educate potential travelers that the area was open and readily available to provide the same level of family-friendly entertainment that visitors knew and loved.





## PIGEON FORGE TENNESSEE



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## MARKETING

To prove it was literally "a great day to be in the Smokies," TDTD shot, edited and aired a new spot each day for four days. The spots ran on ABC (WSB) in Atlanta from April 10 to 14, 2017. Beginning on May 1, 2017, two :30 spots highlighting the Sevier county region, which ran through early June. For the campaign spots to feel authentic and garner additional reach in the Atlanta market, we used a social media influencer from the Atlanta region, **IN HONOR OF DESIGN** (www.inhonorofdesign.com).



6.8 **Overall Campaign Frequency** Among Women 25-54 **880 TRPs\*** On ABC (WSB) Atlanta **68.9**% Video Completion Rate 1.1MSocial Media Engagements Total Digital Video Views ion Dav 1 - Gatlinburg, TN 🛛 🕓 🦽



## **PUBLIC RELATIONS**

**THE SMOKY MOUNTAINS RED CARPET** was rolled out for 15 national and regional travel writers on November 1-6, 2016 for the state-sponsored travel writer FAM.

The TDTD team and Geiger & Associates communicated quickly with travel writers who attended the FAM tour to adjust messaging in light of the East Tennessee wildfires.

Journalists from that FAM responded by modifying stories and encouraging travel to Sevier County and the Great Smoky Mountains with "open for business" messaging.

#### INTERIM PR STRATEGY

- Brought in national travel writer Mary Ann Anderson.
- Mary Ann was hosted by Sevier County partners in early March.
- The national story hit on March 27:

## "EAST TENNESSEE VACATION HAVEN STILL THRIVING IN WAKE OF WILDFIRES"

 Outlets included the Los Angeles Times, Atlanta Journal Constitution, Miami Herald and Chicago Tribune











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## GREAT SMOKY MOUNTAINS

MAY 8-13, 2017 | PRESS TOUR



Geiger & Associates



#madeintn • #mypigeonforge • #PeacefulSide • #SevierFun • #SmokyMountainMoment •
 #TheMountainsAreCalling • #yallvisitthesmokies •

#### SMOKY MOUNTAINS SPRING FAM

- TDTD PR team and Geiger & Associates met with Sevier County PR partners in February to plan the Smoky Mountains spring FAM.
- Spring FAM dates: May 8-13, 2017
- Smoky Mountain partners hosted 14
   national and regional travel writers

22 Articles Published

\$250K Advertising Equivalency

155N+ Impressions to Date

The Atlanta Journal-Constitution

Chicago Tribune USA The Pallas TODAY Morning News

Los Angeles Times



FY 2017 Annual Report | Sevier County Recovery 48

## **ADDITIONAL SUPPORT**

THE DEPARTMENT PROVIDED "BOOTS ON THE GROUND" REPRESENTATION by maintaining constant communication with partners and executive staff, providing a steady flow of vetted information, interfacing with local media and working with local tourism representatives.

Also, TDTD worked to fulfill accommodation requests for more than 150 rooms for first responders and key departments such as:

- Tennessee State Troopers
- Department of Military
- Commerce and Insurance (firefighters)
- Department of Health

- Tennessee Emergency
- Management Agency (TEMA)

Emergency Medical Services (EMS)

Additionally, the department:

- Developed a Smoky Mountains landing page on thvacation.com to provide updated news.
- · Shared updates via TDTD social media and industry eNewsletter.
- Created talking points for staff at the Tennessee Welcome Centers to update inquiring guests.
- TDTD assisted with the production of the live-streamed Smoky Mountains Rise Telethon that raised more than \$9 million.



#### **Commissioner Triplett Shares Words of Encouragement**

Partners.

This note is not to update you on what is happening in Sevier County right now. It is to reach out to you because of what is happening

First, our thoughts and prayers are with our friends and partners, for their safety and for their peace

Second, as heavy as our hearts are, I also am inspired by the attitude and the tone I am hearing when I have communicated with some of them over the last several hours.

The Governor is heading there today and state resources from the departments of Ag, Economic Development, Health, TDOT, the state military and many, many others are being deployed.

We cannot control what life delivers to us. What we can control is how we deal with it.

With the past tornadoes in Clarksville and other areas and the floods in Nashville, we responded. We are Tennesseeans, that is what we do

The grit of our mountain friends has not altered through years and the backbone they possess is as strong as the ridges of those mountains in which they live and work

I have heard strength and determination in everyone with whom I have talked in the last few hours

A friend from Sevier County commented to me this morning they will attack this situation with the same pioneer spirit that built that area.

I believe it. I already see it.

We are a service industry. Our mission is to serve and comfort others in time of rest

It is our nature to do it as well for each other in time of need. Hard work is ahead for our friends

Let's serve where we can

That is what we do.

Ways to aid in disaster relief can be found by visiting redcross.org/donate. To donate by check or to this specific cause, complete this donation form. To volunteer with the American Red Cross during the wildfire recovery, visit redcross.org/volunteers.

Donations are being accepted at the Pigeon Forge Fire Hall Station 1 (865-429-7381).



Kevin Triplett

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Pas

# PUBLIC RELATIONS

The Soundtrack of America. Made in Tennessee.





Commissioner Kevin Triplett presented a special wooden record to Kyle Young to celebrate the 50th anniversary of the Country Music Hall of Fame and Museum.



TDTD and Smoky Mountain Tourism partners hosted national travel writers for a spring FAM, including this stop at the "Dolly in Bronze" exhibit in Sevierville.



Gov. Bill Haslam announced tourism's economic impact reached \$18.4 billion, once again breaking a record for Tennessee.



Japanese travel writers, pictured at Gaylord Opryland Hotel, participated in a FAM that included touring Memphis and Nashville.



Commissioner Kevin Triplett celebrated Chattanooga's Songbirds Guitar Museum's grand opening by presenting a commemorative wooden record to Museum President Johnny Smith and Curator David Davidson.



At the press conference to launch the Tennessee Whiskey Trail, TDTD presented custom barrel head plaques to each distillery representative.



TDTD celebrated the grand opening of "Elvis Presley's Memphis" in the gold record room with a presentation of a commemorative gold record. L-R: Gary Hahn and Joel Weinshanker, Graceland, and Commissioner Kevin Triplett.



In a ceremony celebrating Garth Brooks' seven RIAA Diamond certification, Gov. Bill Haslam named Brooks a Tennessee Ambassador of Goodwill, citing the achievement for Garth, country music and Tennessee.



TDTD commemorated the 150th anniversary of Jack Daniel Distillery with a one-of-a-kind stained glass art piece presented to Master Distiller Jeff Arnett by Gov. Bill Haslam and Commissioner Kevin Triplett.



National travel writers (pictured at Shiloh National Military Park) participated in a West Tennessee FAM, which toured Memphis, Jackson, Brownsville and the surrounding region.



TDTD and TDOT broke ground on the Haywood County Welcome Center/Solar Farm project. Expected completion is late fall 2017.



For the 60th anniversary of Stax Records, Commissioner Kevin Triplett presented Executive Director Jeff Kollath with a commemorative wooden record.

## **PUBLIC RELATIONS**

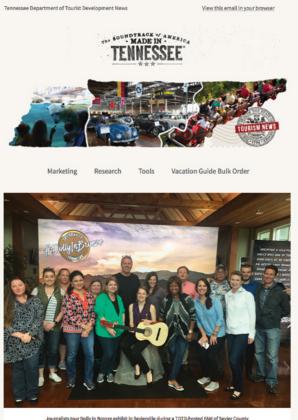
## TDTD'S TOTAL IMPRESSIONS: 3,999,022,559

## TOP NATIONAL STORIES | FY 2017

- 740,338,697 Garth Brooks Seven Diamond Concert
- 327,693,916 Tennessee Whiskey Trail Launch
- **121,730,109** East Tennessee Vacation Haven Still Thriving in the Wake of Wildfires
- **68,627,924** Tennessee Tourism Officials: Visitors Up 4.4 Percent in 2016 (National Travel & Tourism Week)
- **51,844,359** Tennessee Tourism Campaign Honored at Cannes International Festival
- 48,348,094 Tennessee Officials Launch Vacation Planning Website
- **39,355,814** How "Chattanooga Choo-Choo" Became the World's First Gold Record

## TOP TENNESSEE STORIES | FY 2017

- 18,829,207 Tennessee Communities to Receive Tourism Enhancement Grants
  8,729,788 Gov. Haslam: Tennessee Broke Tourism Spending Records Last Year
  4,706,996 Tennessee Tourism, H.O.G. and Cookeville CVB Announce 2017 Southern Backroads H.O.G. Rally
  4,015,940 Tennessee Announces What's New for 2017
  1,969,066 Museum of Appalachia Celebrates
  - Tennessee Fall Homecoming



Journalists tour bolly in Bronze exhibit in Sevienville during a 1010-nosted PAR of Sevier Count

Geiger PR & Associates Announced as TDTD Media FAM Tour Partner

TDTD is pleased to announce the continued partnership with Geiger PR & Associates for the statesponsored media FAM tours.

Each year, three to four travel writer FAMS are conducted across Tennessee on a rotating basis. international and national journalists, freelance travel writers, social media influencers and bloggers attend the FAMS to experience tourism in Tennessee's major cities, small towns, and rural communities; then, use traditional, broadcast and social media to help tell Tennessee's tourism stories.

Geiger PR interfaces with TDTD and tourism partners to plan and facilitate the FAM trips. In 2016, statesponsored FAMS, organized and led by Geiger PR & Associates resulted in 474 million media impressions, with an ad equivalency of \$1.6 million.

Geiger PR & Associates has worked with TDTD and tourism partners for approximately 20 years and has relationships with more than 14,000 journalists worldwide.

For more information, contact Cindy Dupree, TDTD PR director, at Cindy.Dupree@tn.gov

#### **Open Now: TDTD Developmental Co-op Marketing Grants**

The TDTD Developmental Co-op Marketing Grant applications are now open. The deadline is July 31, with grants awarded by mid-August. TDTD will provide matching marketing funds for FY 2017-18.

The marketing grant is available to convention and visitors bureaus, chambers of commerce, and community development-related and not-for-profit organizations that are considered that county, city or regions "official burstom organization." The grant provides an opportunity to expand the impact of the marketing message, increase visitation to the community and increase travel-generated revenue, while lowerable of TDDs based information and insisting and increase travel-generated revenue, while lowerable of TDDs based information and provides in bitshifts.

## EARNED MEDIA

- Utilizes Vocus, the industry's popular, complete PR management software, to access the most up-to-date media lists.
- Track results with Cision and the recently acquired TrendKite.
- Tourism-related stories and events to editors, reporters, freelance travel writers, bloggers and social media influencers throughout the country and around the world.
- Impacts millions of consumers with Tennessee tourism news through all media outlets – social, online, print, blogs and broadcast.

## **STRATEGIC PR**

- · Geiger & Associates travel writer FAM tours.
- Sampler missions with TDTD team in six states and 13 cities.
- Travel South Showcase and IPW, journalist meetings.
- Press events, including: economic impact press conference, welcome center openings, presentations recognizing new attraction openings and milestones.
- Coverage of "The Soundtrack of America. Made in Tennessee." brand, creative activation and events.

## **OWNED MEDIA**

- Tennessee Vacation Guide.
- Industry eNewsletter distributed to industry partners, legislators and tourism associates.
- Online Press Room site.
- Social media, including Facebook,
   Twitter, Instagram, Snapchat, YouTube:
  - 🕜 facebook.com/tnvacation 🛛 📀 twitter.com/tnvacation
  - instagram.com/tnvacation 0 Tennessee
- Feature articles provided by content creators, writing stories and providing photography for thvacation.com.
- Manages @tntravelnews for journalists.
- ೮ twitter.com/tntravelnews

## STATE-SPONSORED TRAVEL WRITER FAMS

**FAM TOURS** were hosted in Northeast Tennessee, Sevier County, the Great Smoky Mountains, Memphis and West Tennessee with the assistance of Geiger & Associates.

# FY 2017 IMPRESSIONS: 820,299,718

## ADVERTISING EQUIVALENCY: \$3,026,079





The Boston Globe











Great Smoky Mountains FAM

Huey's in Memphis

## **HEADLINES & HIGHLIGHTS**





I recently paid a visit to a favorite area of mine, in east Tennessee, Pigeon Forge and Gatlinburg are two neighboring cities filled with dozens of tourist attractions. Together, they

#### HUFFPOST January 13, 2017



Gov. Haslam: Tennessee broke tourism spend last year

1.422.545





Department of Tourism. Triplett noted an increase from 101 million to 105 million hote stays over the previous fiscal year. International visitors grew 3 percent, bucking a 2 percent national decline, with travelers from the United Kingdom, Germany and Canada leading the visits. International tourists spent almost \$600 million Tecosteres

The hard work of Tennessee's trusters inclusive stratevirally lad he the Pervert

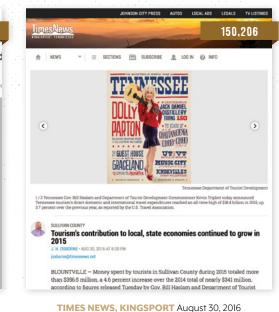
THE TENNESSEAN August 30, 2016



Besides, there are log cabins, churches, barns, and many historical attractions (Cades Cove Historic District, Elkmont Historic District, Oconaluftee Archaeological District, Noah Ogle Place, Roaring Fork Historic District, and many more). You can spend the day hiking through the park, sightseeing, fly fishing, bicycling, horseback riding, water tubing, etc.



BUZZLE / USTravelia August 8, 2016







19.197.725

"Put on your dancing boots and head to Nashville's Lower Broadway, home to legendary (and free!) honky-tonks like Tootsic's Orchid Lounge and Robert's Western World, where the live music starts at noon and goes nearly all night," says Matchar. "In the daytime, visit the 12th South neighborhood for funky, affordable local boutiques, cafes, and bars,"

POPSUGAR April 7, 2017

Express 58.000.000 10 locations that allow you to be in multiple places at o f 💟 💱

1. DOWNTOWN BRISTOL // VIRGINIA AND TENNESSEE



Brent Moore, Flickr // CC BY-NC 2.0

Twin cities Bristol, Virginia and Bristol, Tennessee share a name, a border, and a downtown district where residents of both states gather for events such as the annual fall music fest, Bristol Rhythm & Roots Reunion. As the thousands of music lovers stroll down State Street they should be careful to watch their step-one side of the road is located in Virginia, the other in Tennessee

2 FOUR CORNERS MONUMENT // LITAH COLORADO NEW

MSN / Francais Express November 25, 2016

## USNews America's Top 7 Scenic Fall Road Trips Under \$5... 160.000.000 Natchez Trace Parkway, Tennessee and Mississipp



Steeped in history and Southern charm, the Natchez Trail Parkway comes alive in the fall. The road starts roughly 17 miles southwest of Nashville, Tennessee, at Tennessee Highway 100 and spans 444 miles to Natchez, Mississippi, And "with bucolic views and zero commercialism." Warren says the Natchez Trace Parkway offers a chance to leisurely take in the gorgeous surroundings and enjoy some time in the great outdoors. 'There are a wealth of interesting stops along the way, from trails through cypress swamps to local craft markets to Civil War sites," she adds. Plus, eating and lodging options in communities near the parkway are inexpensive and low-key, she adds. You can find plenty of affordable nlacae in Maehuille non deallon atis leab la

U.S. NEWS & WORLD REPORT September 1, 2016

#### IGITAL JOURNAL 🖬 💵 🕬

1.508.076

LISTEN | PRIN

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#### Country music documentary 'Born in Bristol' gets UK premiere

IV ADRIAN PEEL MAR 15, 2017 IN MUSIC A new film telling the story of the 'Bristol Sessions', groundbreaking recording sessions that took place 90 years ago in 1927 in Bristol, Tennessee. The London premiere featured a Q&A with Marty Stuart.



Born in Bristol is an eve-opening documentary about the summer of 1927 when Ralph Peer, a producer for the Victor Talking Machine Company in Camden, New lersey, held auditions in Bristol, Tennessee (about four hours' drive from Nashville to find the first big stars of country music. He would go on to discover some of the

DIGITAL JOURNAL March 13, 2017



FY 2017 Annual Report | Public Relations 58

## **HEADLINES & HIGHLIGHTS**



MSN TRAVEL March 1, 2017



Chattanooga Duck Tours in Chattanooga Photo: Chattanooga Ducks

This Southern charmer, nestled between a river and a mountain range, is so sure that you'll want to spend spring break here that they've created a Spring Break Safari & Scuvenger Hunt for families that turns the entire city into a did/Finded yadventure zone through April 9, 2017. After you've finished you safari quest, explore on the river by adventure rafting or more relaxed Duck Boat tours, take a mountain hike or visit the aquarium, the zoo. Midd's museum or the railroad museum. Of course, you could spend your free time sampling the amazing barbecue, which could be an eating adventure in its own right.

#### Where to Stay:

Where to stay: Thomas fan or train buff in the family? You're going to want to pull directly in to the Chattanooga Choo

WORKING MOTHER March 21, 2016





East Tennessee vacation haven still thrives in wake of November wildfires BY MARY ANN ANDERSO

0 0 0 0

LOS ANGELES TIMES March 27, 2017



#### 7 Top Places to Catch Spring Blooms Across America

U.S. News & World Report Much 7, 2017

#### Great Smoky Mountains National Park

Great Smoky Mountains National Park, which stretches across North Carolina and Tennessee, lures nature enthusiasts with its gorgeous scenery, miles of hiking trails and cozy mountain towns. Thanks to warm spring temperatures, the annual flower display is nearing its peak, so plan a trip soon to catch sight of coveted wildflowers -- from lady's slipper orchids to irises to cardinal flowers to Illies. After a quick drive through the park, you'll quickly see why it's dubbed "Wildflower National Park," in the spring and summer. For an expert-led tour, arrange your trek during the Spring Wildflower Pilgrimage from April 11-15, which takes you the park's most beautiful displays with a naturalist.

#### The Tidal Basin, Washington, D.C.

Arguably one of the most popular flower festivals in the world, Washington, D.C.'s Tidal Basin is decorated with light pink and white cherry blossoms each spring, drawing thousands of tourists to the nation's capital. Normally in peak bloom in late March and early April, the warm temperatures this year have experts speculating an uncharacteristic early bloom -- starting as early as the beginning of March. To dodge heavy crowds and take beautiful photos of the delicate blooms, plan a trip to the Tidal Basin in the early morning, when the sun rises over iconic marbled monuments blanketed in petals.

#### Crested Butte, Colorado

The town of Crested Butte is known for its epic winter sports (think: skiing and snowboarding) and its summertime pastimes like alpine hikes. Flanked by the dramatic West Elk Mountains, this area is also home to one of Colorado's most beautiful wildflowe

#### YAHOO! FINANCE March 7, 2017



Chattanooga, Tennessee A new rare guitar museum rises in a historical train station.

Do you love music. No. like. do you really LOVE music? Then your too 2017 destination is

THRILLIST December 16, 2016



Visit Graceland and enjoy live music in Memphis for a southern getaway. Round-trip airfare from New York City to Memphis in April is about \$380.

And since I'm big on themed travel, let's go all out. The Elvis Presley's Memphis Celebration Package at the Guest House at Graceland starts at \$319 per night the weekend of April 14. Here's how to have an Elvisthemed vacation in Memphis.

TRAVEL+LEISURE / Business Insider March 22, 2017





Experience the city that made a king. **SOUTHERN LIVING** January 7, 2017

59 Tennessee Department of Tourist Development

## USIC ROW

**Garth Brooks Featured on** 'Tennessee Vacation Guide' Cover 

= OPT Busic

How 'Chattanooga Choo Choo' Became me

MUSIC NEWS

70.037



Tennessee Ambassador of Goodwill Garth Brooks is featured on the cover of 2017's Official Tennessee Vacation Guide, which is available to travelers and quests, offering them ideas and ways to experience the Volunteer State. On the cover, Brooks is shown on the stage of the Ryman Auditorium on the guide in celebration of the Ryman's 125th Anniversary this year.

Brooks was named an official Tennessee Ambassador of Goodwill by Governor Bill Haslam in October 2016, in honor of his becoming the first artist in music history to earn seven Diamond

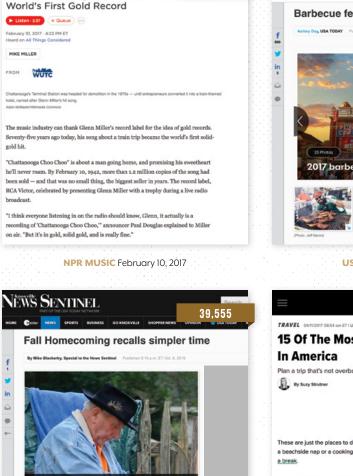
#### MUSIC ROW January 20, 2017

DX NEWS Enterta Video Politice U.S. Opin		nt Tech Science Health	ء 700M+
arth Brooks an	nounces free N	ashville concert	
Billy Dukes bilished October 03, 2016 ite of Country			
f	<b>y</b>		

The Tennessee Department of Tourist Development will honor Brooks for becoming the first artist ever to have seven diamond albums. The show is described as a special "thank you" to fans in Tennessee. Brooks became emotional talking about his adopted home during Monday's media event.

I cant thank Tennessee enough for taking me in as if I was one of their ownand allowing me to chase

FOX NEWS October 3, 2017



Buy Photo 3

36.531.764

As usual, the main stace, one of four venues celebrating old-time mountain, folk. gospel and bluegrass music, was a popular gathering place for homecoming attendeer

and their rows-deep lawn chairs. "We'll end up having about 500 different (musical) performers," Meyer said. "We had one band Friday that had 15 performers. The music just has that family atmosphere.

It's a place where people can sort of forget about their problems and issues - and everybody is happy." Smiles creased the faces of the Eberles as they watched a demonstration of borde collies herding a flock of 10 Scottish blackface sheep

#### **KNOXVILLE NEWS SENTINEL** October 8, 2016





**USA TODAY** May 10, 2017

#### HUFFPOST 22.976.936 TRAVEL 04/11/2017 08:54 am ET I Updated Apr 12, 2017 **15 Of The Most Relaxing Vacation Spots**

Plan a trip that's not overbooked or over-programmed.

Too often, we do vacation the same way we do life: overbooked, over-programmed and hopelessly plugged in to technology. It takes intention - and often an epic location - to plan a trip that provides true relaxation.

These are just the places to do so. Whether your idea of relaxation is a quiet mountain hike. a beachside nap or a cooking class, this lineup has got you covered. Take a look, then take

#### 2 Great Smoky Mountains, Tennessee

This sprawling Southern mountain range offers scenic fly fishing and horseback riding with a luxurious twist: Blackberry Farm, a luxury resort in the foothills, has a collection of charming cottages and one of the best destination cooking classes in the country

HUFFPOST April 12, 2017

#### The Washington Times 68.627.924 HOME \ NEWS \ BUSINESS & ECONOM

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#### **Tennessee tourism officials: Visitors** up 4.4 percent in 2016



By - Associated Press - Friday, May 5, 2017

NASHVILLE, Tenn. (AP) - Tennessee tourism officials say 110 million people visited the state last year, a 4.4 percent jump from 2015.

The Tennessee Department of Tourist Development says the research from DK Shifflet shows Tennessee is a top-10 state for domestic travel for the third consecutive year.

About 80 percent, or 88.4 million, of those Tennessee visitors were leisure travelers, a 5.1 percent boost compared to 2015.

State tourism officials attribute the increase in leisure travelers to a jump in overnight stays, which grew by 5.2 percent.

Starting Sunday, the department is celebrating a national tourism week with fairs and free windshield washing at the state's 14 welcome centers.

LOAD COMMENTS (0)

#### THE WASHINGTON TIMES May 5, 2017



East'

By: Brittany Anas

How to spend 72 hours touring Knoxville, Tennessee



**DENVER LIFE** May 2016

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## PARTNER AWARDS & RECOGNITION



## CHATTANOOGA

**CITY OF CHATTANOOGA** 21 Super Cool U.S. Cities Viewfinder by Expedia • Feb. 2017

20 Best Mountain Towns in America Men's Journal • June 2017

HIGH POINT CLIMBING & FITNESS America's Best 10 Climbing Gyms Climbing Magazine • Oct. 2016

**SONGBIRDS GUITAR MUSEUM** 15 Coolest Things Coming to U.S. Cities in 2017 Thrillist • Dec. 2016

#### **BLUEGRASS GRILL**

Best Biscuit Sandwich in Tennessee USA Today 10 Best • March 2017

#### RUBY FALLS

Top 10 Most Popular Tourist Attractions in the Country — Ranked No. 4 HelloGiggles.com • May 2017

## CLEVELAND

CITY OF CLEVELAND

Best Cities for Summer Travel with Families LendEDU • 2017

## COOKEVILLE

#### COOKEVILLE HISTORY MUSEUM

Museums of Many Colors 2017 Award of Commendation for "World War I: A View from the Eastern Front" Tennessee Association of Museums • June 2017

#### CREAM CITY ICE CREAM & COFFEE HOUSE

One of the Sweetest Little Ice Cream Shops in Tennessee Only in Your State • Feb. 2017

## EASTVIEW

HOPE VINEYARDS Gold Medal for Blueberry Wine WineMarker International Amateur Wine Competition • April 2017

## ELIZABETHTON

#### DOE RIVER COVERED BRIDGE

Voted No. 1 Covered Bridge USA Today Reader's Choice • Sept. 2016

#### ROAN MOUNTAIN STATE PARK

Voted Best Appalachian Trail Section Blue Ridge Outdoors • Jan. 2017

## **FAIRFIELD GLADE**

#### STONEHENGE GOLF CLUB, HEATHERHURST BRAE GOLF COURSE

Top Five 2017 Best Courses You Can Play in Tennessee Golfweek Magazine • April 2017

## FRANKLIN

#### CITY OF FRANKLIN

35 of the World's Best Places to Travel in 2017 Matador Network • Jan. 2017

Better Cities for Pets Mars Petcare • May 2017

#### VISITFRANKLIN.COM

2017 VIZZI Award for Best Visual Website CrowdRiff • June 2017

## GATLINBURG

#### CITY OF GATLINBURG

Reader's Choice Award: Favorite Mountain Retreat Birmingham Parent Magazine • June 2017

Top Small Town in Tennessee Cheapism.com • July 2016

## GRANVILLE

#### SUTTON GENERAL STORE

13 Most Charming General Stores in America Country Living Magazine • August 2016

### **JOHNSON CITY**

**CITY OF JOHNSON CITY** No. 1 Most Affordable City on a Six-Figure Salary Market Watch • June 2017

## KNOXVILLE

#### WILD LOVE BAKEHOUSE

Best Bakery in America Afar Magazine • January 2017

#### CITY OF KNOXVILLE

26 of the Best Trips to Take Right Now — Ranked No. 9 Outside Magazine • April 2017

Knoxville's Chris Blue Wins "The Voice" "The Voice" • May 2017

## MANCHESTER

BONNAROO:

The World's 300 Best Festivals Everfest • 2017

### MCMINNVILLE

#### **BLUEGRASS UNDERGROUND**

The 10 Best Places to See Live Music – Ranked No. 2 Southwest Magazine • September 2016

### **MEMPHIS**

#### BEALE STREET MUSIC FESTIVAL

The World's 300 Best Festivals Everfest • 2017

#### **CITY OF MEMPHIS**

50 Top Film Festivals Moviemaker.com • April 2017

The South's 10 Best Barbecue Joints Central BBQ and Rendezvous Southern Living • May 2017

#### GRACELAND

Best Things to See and Do in the United States Culture Trip • June 2017

#### THE PEABODY MEMPHIS

The Best Hotel in Every Southern State 2017 Southern Living Magazine • March 2017

## **MURFREESBORO**

**CITY OF MURFREESBORD** South's Best College Towns Southern Living Magazine • July 2016

#### RUTHERFORD COUNTY CVB

Readers' Choice: Best Meeting Sites in the South ConventionSouth • December 2016

## NASHVILLE

CITY OF NASHVILLE

Best U.S. Cities for Music Fans Live Nation • July 2016

America's Most Attractive Cities Travel + Leisure • August 2016

Best Big Cities in the U.S. Conde Nast Traveler • October 2016 Top Places to Go in 2017 Frommer's • December 2016



#### **21C MUSEUM HOTEL** 24 Best Hotel Openings in 2017 Fathom • January 2017

## THE GRAND OLE OPRY

Top Trending U.S. Attractions TripAdvisor • April 2017

GAYLORD OPRYLAND The World's Most Beautiful Floral Hotels CNN • April 2017

## **PIGEON FORGE**

#### **CITY OF PIGEON FORGE**

2017 Top 10 Destinations on the Rise TripAdvisor • December 2016

12 Sizzling Summer Places to Visit in 2017 Expedia.com • June 2017

#### DEPARTMENT OF TOURISM

Emmy Award – Commercial Spot Category The Nashville/Midsouth Chapter of the National Academy of Television, Arts & Sciences • February 2017

#### DOLLYWOOD

10 Best Electrifying Amusement Parks for 2017 Family Vacation Critic • 2017

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Or

# SALES

The Soundtrack of America. Made in Tennessee.



**THE TDTD SALES TEAM** works with state tourism partners and the travel trade industry to increase travel to and within Tennessee. Through lead generation, networking opportunities, sales missions and FAM tour support, the sales team promotes Tennessee vacation experiences to the domestic and international markets and strengthens tourism's economic impact.

DIRECTOR OF SALES Kimberly Leonard 615-532-0484 Kimberly Leonard@tn.gov

#### SALES MANAGER

Andi Grindley 615-741-7994 Andi.Grindley@tn.gov



## **TRAVEL TRADE SHOWS**

Sales efforts include participating in travel trade shows geared toward targeted segments such as group, independent, and student travel. These shows provide lead generation and networking opportunities with operators and agents. Key domestic shows attended in 2016 include American Bus Association Marketplace, National Tour Association Travel Exchange, Travel South USA Domestic Showcase, and Student & Youth Travel Association Conference.

The TDTD sales team also facilitates and supports various partner engagements during travel trade shows though sponsorships and client/partner dinner opportunities. These engagements promote Tennessee to a captive audience and provide TDTD partners the opportunity

to network with operators in a one-on-one atmosphere to strengthen relationships.



Tennessee partners at NTA's spring Travel Exchange.

## **TENNESSEE SAMPLER SALES MISSION**

In April 2016, Tennessee Sampler sales mission teams visited more than 175 operators and agents in three days to targeted fly/drive domestic markets of all surrounding states, Michigan, Dallas and New York. A variety of partner organizations including DMO's, attractions, hotels and restaurants from across the state participated in the program.



<image><section-header><text><text><text><text><text><text><text><text>



Tennessee Sampler binders showcase all participating partners on the sales mission and are distributed at all appointments.



Partners meeting with travel agents and tour operators in several states.

## FAM TOURS

FAM tours let attendees learn about Tennessee experiences first-hand. Travel agents, tour operators and educators are able to better promote and sell the experiences to their clients. During 2016, TDTD sales staff facilitated and supported Tennessee partners with approximately 10 FAM tours with more than 200 vetted domestic and international travel agents and tour operators.

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## INTERNATIONAL

The Soundtrack of America. Made in Tennessee.

# **INTERNATIONAL**

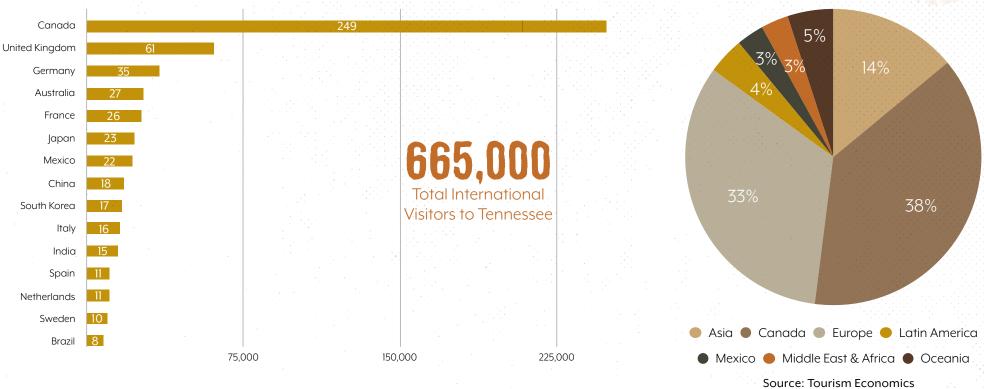
**RESEARCH SHOWS** growth in international travel to Tennessee. TDTD continues to build a presence by attending international trade shows and partnering with multiple global marketing organizations such as Lofthouse Enterprises, Travel South USA, Mississippi River Country, Brand USA and the U.S. Travel Association. In-market representatives work to support marketing, PR and sales initiatives in the United Kingdom, Germany, Australia, France, Benelux, Brazil, China and Japan, with Italy to be added in 2017.

VISITS FROM TOP 15 MARKETS OF ORIGIN FOR TENNESSEE. 2016

Source: Tourism Economics

#### DIRECTOR OF SALES Kimberly Leonard 615-532-0484 Kimberly Leonard@tn.gov

#### VISITS TO TENNESSEE By region of origin, 2016



#### 71 Tennessee Department of Tourist Development



## Sean Zhao, a representative with East West Marketing, a Travel South USA Global Partnership, conducts tour operator training in Shanghai, China.

## TOTAL OVERSEAS VISITS TO TENNESSEE, 2011 TO 2016

**IN-MARKET REPRESENTATIVES** 

conduct tour operator and

travel agent trainings and

sales initiatives.



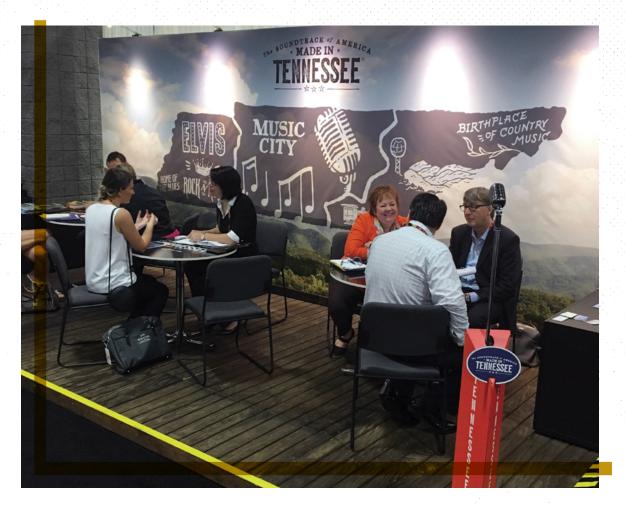
Source: Tourism Economics

RESEARCH **INDICATES** INTERNATIONAL **MARKETS HAVE HIGHEST GROWTH POTENTIAL FOR TENNESSEE.** 

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# **TRAVEL AND TRADE SHOWS**

Key international shows attended by the TDTD sales team include Travel South USA International, IPW, World Travel Market London, ITB Berlin, and Ontario Motor Coach Association.





(Left) TDTD meets with international and domestic tour operators and journalists at IPW. (Above) The Tennessee booth at Country2Country festival in London featured a Grand Ole Opry photo opportunity, autograph signings and two chances to win trips to Tennessee. (Below) Tourism delegates from Tennessee, Alabama, Georgia, Kentucky, Mississippi and Missouri at Travel South USA's sales mission in New Zealand and Australia.





**LOFTHOUSE** Lofthouse Enterprises is a full-service destination marketing company. It develops and facilitates marketing, sales and PR initiatives with operators, travel agencies, airlines and media to promote travel from the United Kingdom, Germany, France and Benelux markets.

**TRAVEL SOUTH USA – GLOBAL PARTNERSHIP** Travel South USA is the official regional destination marketing organization for the southern United States. The nonprofit organization promotes travel to and within its member states of Tennessee, Alabama, Arkansas, Georgia, Kentucky, Louisiana, Mississippi, Missouri, North Carolina, South Carolina, Virginia and West Virginia. Through collaborative marketing tactics and shared expenses, participating states in the Travel South Global Partnership Program are able to extend their reach and have in-country promotional efforts on a year-round basis. The focus is targeting trade and media.

**MISSISSIPPI RIVER COUNTRY, USA (MRC)** Guided by the tourism offices of the 10 Mississippi River states, the MRC is a multistate marketing program designed to bring domestic and international visitors to the region. It works with primarily Japanese tour operators, media and consumers to promote, stimulate and foster travel to the 10 Mississippi River states.

**BRAND USA** Brand USA is the destination marketing organization for the United States. Its mission is to increase incremental international visitation, spend and market share to fuel the nation's economy and enhance the image of the U.S. worldwide. Through a partnership with Brand USA, TDTD is able to create advertising opportunities for Tennessee DMOs and attractions to promote travel to their respective regions.

**U.S. TRAVEL ASSOCIATION** The U.S. Travel Association is the national nonprofit organization representing all components of the travel industry. The organization's efforts are focused on achieving its shared vision for the industry: travel is essential to the economy, jobs, security, image and well-being of the United States.



experience

# U.S. TRAVEL



# TOURISM OUTREACH

The Soundtrack of America. Made in Tennessee.



WITH THE GOAL of increasing tourism numbers in all 95 counties, the outreach and engagement team works directly with industry partners on participation in department initiatives, tourism asset development, grants, educational workshops and marketing opportunities.

TDTD engages more closely than ever with other state agencies and organizations to identify resources and new tourism opportunities for our partners across the state.



# FESTIVAL & EVENT WORKSHOP

Taking a new approach, the outreach team hosted one statewide workshop. Those who participated in the previous 15 workshops across the state were surveyed, and festivals and events was the No. I topic of interest. TDTD, along with the Southeast Festivals & Events Association, hosted 120 attendees for the Festival & Event Workshop in Murfreesboro. Festival coordinators from around the state listened to top industry experts speak about risk management, sponsorships, volunteers and economic impact.

# **TDTD DIVISION MANAGERS**

The state's division managers are in the field, working with partners, presenting workshops, serving on boards, working events and promoting the state through PR efforts. They are critical to keeping our tourism partners informed on the programs and resources the state provides.



EAST TENNESSEE Dave Jones 865-335-9142 Dave Jones@th.gov



MIDDLE TENNESSEE Sara Beth Urban 615-946-3498 SaraBeth.Urban@tn.gov



WEST TENNESSEE Marty Marbry 731-225-0053 Marty.Marbry@tn.gov

# **BRINGING TENNESSEE'S COLLATERAL TO PARTNERS**



As TDTD continues partner outreach, we look at ways to be more efficient within the department and for our partners. In 2016-17, TDTD streamlined the process of requesting bulk collateral through the central office.

To better track both the inventory and the demand of our publications, such as the

Tennessee Vacation Guide, Discover Tennessee Trails & Byways brochures, Tennessee highway maps and Civil War Trails maps, we now encourage all bulk requests to be made through our online request form. The form can be found on industry.tnvacation.com as well as the state's agency site www.tn.gov/tourism.

Capturing requesters' information will help with forecasting demand and identify markets where our materials are most requested. TDTD believes this new process allows us to better service those requesting our materials in a more efficient and timely manner.

For any questions regarding bulk order requests of TDTD materials, please contact:

#### OUTREACH COORDINATOR Jennie McCabe 615-741-9005

615-741-9005 Jennie.McCabe@tn.gov

# **PARTNER PAGES ON TNVACATION.COM**

With the roll out of the new trivacation.com, there were big changes to the performance of the partner pages. Partner pages can be viewed by **NEARLY 3 MILLION** people who visit trivacation.com. The CMS (content management system) walks you through fields that must be populated to be served up. This ensures we are giving the very best, most up-to-date information to our users as they plan trips to Tennessee. TDTD asked for help from partners and during the launch of trivacation.com, **400 PARTNER PAGES** were updated.

A partner guide can be found at industry.tnvacation.com.

#### SPECIAL PROJECTS COORDINATOR

Rob Sherrill 615-532-8124 Rob.Sherrill@tn.gov



#### TIPS BEFORE CREATING OR UPDATING YOUR PAGE:

- Search the current site for your organization
- Check for duplicate pages and content
- Use high-resolution images and video
- Be descriptive and fill out every field
- Look at your page from the eyes of a visitor
- Continue to update your page regularly

# **DEVELOPMENTAL MARKETING GRANT**

THE MARKETING GRANT provides tourism organizations such as CVBs, chambers of commerce or regional tourism organizations a way to expand their marketing message. The partnership is designed to increase visitation to their

community and increase travel-generated revenue, while leveraging TDTD's brand "The Soundtrack of America. Made in Tennessee." through marketing initiatives. Due to the success of the program, TDTD increased funds for the grant to \$1 MILLION

Grits & Moonshine Ton Misil

ille Mill and learn how the mill served the needs of oducing flour, commeal, grits, lumber, ice and electricity. Today al, grits, and whole wheat flour and all products are certified tary 2 lb, bag of organic commeal for each person!

at this cozy restaurant, which includes a meat, two sides, bread, tip). Be sure to try their Moonshine Cookies

which features a cultural museum and art gallery. The Arts ns, dinner theaters, an annual craft show, and a weel

ng Fed Records, the in-house recording label that specializes each person on the tour will receive a con

nt Woodbury square-check out Antiques on the Square tbox Gallery Antiques, and David Duggin

the Arts Center

Woodbury Square

ors Bureau

erford.com

in FY 2017-2018. TDTD rolled out the program ahead of schedule in FY 2016-2017 and has awarded funds to more recipients than ever. Partnerships awarded are limited to available funds as well as the number of requests received.

G SOUTH FORK

Adventure Tourism al of Tennessee!

COUNTRY

SCOTT CO

Huntsville

discoverscott.co

IN FY 2016-2017. 855,000 in matching funds were awarded to tourism partners through the Developmental Grant program.

#### DIRECTOR OF OUTREACH & ENGAGEMENT

**Melanie Beauchamp** 615-741-9009 Melanie.Beauchamp@tn.gov

#### SENIOR MARKETING ASSISTANT

**Carrie Roberson** 615-741-9027 Carrie.Roberson@tn.gov

# **TOURISM ENHANCEMENT GRANT**

Tourism is one of the largest industries and economic drivers in Tennessee. The Tennessee Department of Economic and Community Development launched the Tourism Enhancement Grant in 2016. In the second year, 29 grants were awarded. This grant was developed to provide tourism

infrastructure resources to enhance and improve the tourism economic impact in Tennessee counties. TDTD will manage the grant in partnership with TNECD for FY 2018. The Tourism Enhancement Grant funds will **INCREASE TO \$2 MILLION**. Grant applications will be available in late 2017.

## DIRECTOR OF OUTREACH & ENGAGEMENT

Melanie Beauchamp 615-741-9009 Melanie.Beauchamp@tn.gov

OUTREACH COORDINATOR Jennie McCabe 615-741-9005 Jennie.McCabe@tn.gov





(Left) Carroll County Shooting Sports Park enhancement Round I. (Above) Campbell County check presentation.



# WATERWAYS ACCESSIBILITY FOR TENNESSEE RECREATION (WATR) GRANT

**TENNESSEE IS RICH IN WATERWAYS,** and water recreation has a significant economic impact on both the local and state economies. The legislature provided \$500,000 in FY 2017 and again in FY 2018 for marina grants that help promote tourism and the visitor experience. The new FY 2018 grant applications will be available in late fall 2017. Criteria can be found at tn.gov/tourism.

#### LEGISLATIVE LIAISON Susan McMahon 615-741-9045

615-741-9045 Susan.McMahon@tn.gov

# **ADVENTURE TOURISM**

Sponsored by Sen. Ken Yager and passed in 2011, the Tennessee Adventure Tourism and Rural Development Act is designed to identify the category and help businesses in the classification gain a foothold in rural areas.

The act promotes outdoor recreational opportunities and helps support businesses that grow out of those activities, including trail riding (equine and motorized), rafting and kayaking, rock climbing, mountain biking and many other recreational activities.

**DIRECTOR OF TOURISM INITIATIVES Ramay Winchester** 615-975-4237 Ramay.W.Winchester@tn.gov

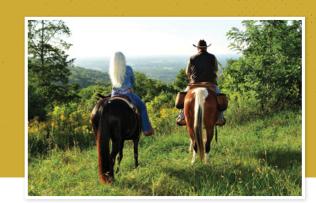




## AN ADVENTURE TOURISM DISTRICT (ATD)

designation allows qualified new businesses within the district to earn job tax credits to offset a portion of the businesses' state franchise and excise tax liability. New qualified businesses created in these ATDs, including restaurants and lodging properties developed to cater to these guests, must make a capital investment of at least \$500,000 and create the required number of jobs. The Tennessee Department of Economic and Community Development determines the number of necessary jobs by the county's tier classification. Retailers, convenience stores and gas stations are among the businesses that do not qualify for the credit. Applications for ATD designation are accepted each year. Applications must include:

- A resolution from the local governing body
   authorizing creation of the district
- A parcel map of the proposed district
- A business plan based on "quantifiable data demonstrating the creation of an adventure tourism district would enhance sustainable economic development in the area" (T.C.A. 11-11-204b)
- A notarized letter from a local mayor or government executive confirming the plan



THE APPLICATION PROCESS opened midspring 2017. THE FOLLOWING NEW DISTRICTS were announced in July 2017: Carter County, City of Gatlinburg, Cocke County and the City of Lakeland.

**THE NEXT ROUND** of applications for Adventure Tourism District designation will open spring 2018.



# RETIRE TENNESSEE

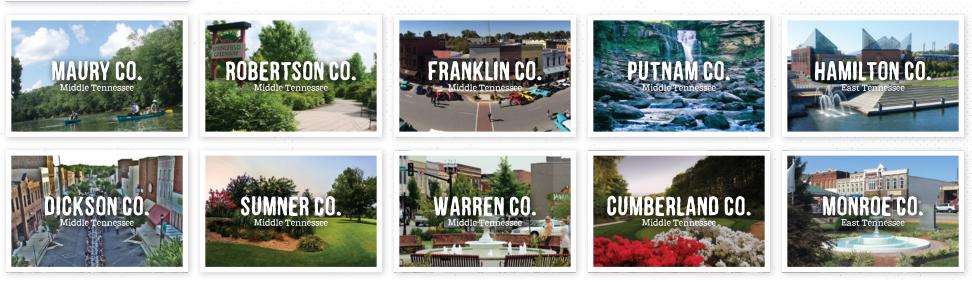
The Good Life. Only Better.







With MORE THAN 78 MILLION BOOMERS looking for mild seasons, a lower cost of living and a slower pace of life, why not promote Tennessee as a retirement destination? The Retire Tennessee program, in its 12th year, markets to those looking for the amenities and resources offered in Tennessee. The program began under the Community Development Division of the Tennessee Department of Economic & Community Development and moved to TDTD in 2015. Knowing that retirees are visitors first and they visit three to five times before making the decision to move, it is a natural fit that the Retire Tennessee program made the move. Tennessee is one of only five states with a formal retiree recruitment program and the program is seen as "the best of the best." Our efforts extend statewide to evaluate and assist any community with an interest in retiree recruitment as a strategy for nontraditional economic and tourism development.



# **ABOUT THE PROGRAM**

The Retire Tennessee program currently consists of 22 rural and urban communities across the state. Each community meets the state's criteria of providing the resources and amenities needed to be a viable retirement destination. Partners within the program are highlighted on www.RetireTennessee.org.

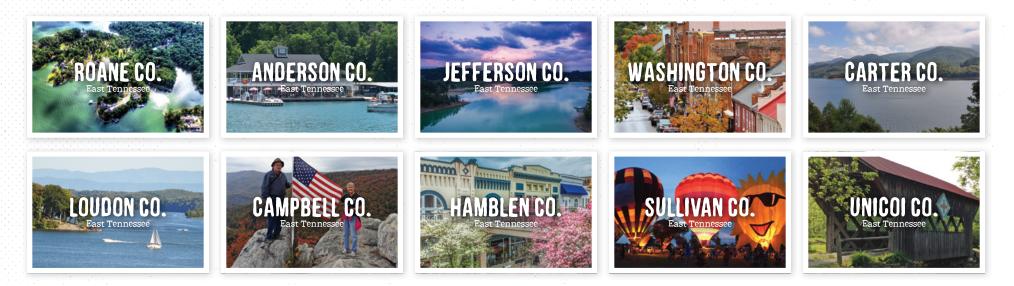
Partners are required to participate in at least one ideal-LIVING Resort & Retirement Expo during the early fall and winter months and to supply a Discover Tour, providing discounts to a visiting retiree. In addition, Retire Tennessee program partners also invest in advertising in numerous publications nationwide.

In 2016-2017, partners received **MORE THAN 8,000 INQUIRIES** from potential retirees seeking the amenities and resources that TDTD is proud to provide.



New this year was a Tennessee Living Expo in Fort Lauderdale, Florida with master planned development partners. FLORIDA CONTINUES TO BE THE NO. 1 STATE FOR INQUIRIES TO TENNESSEE.

#### DIRECTOR OF TOURISM INITIATIVES Ramay Winchester 615-975-4237 Ramay.W.Winchester@tn.gov







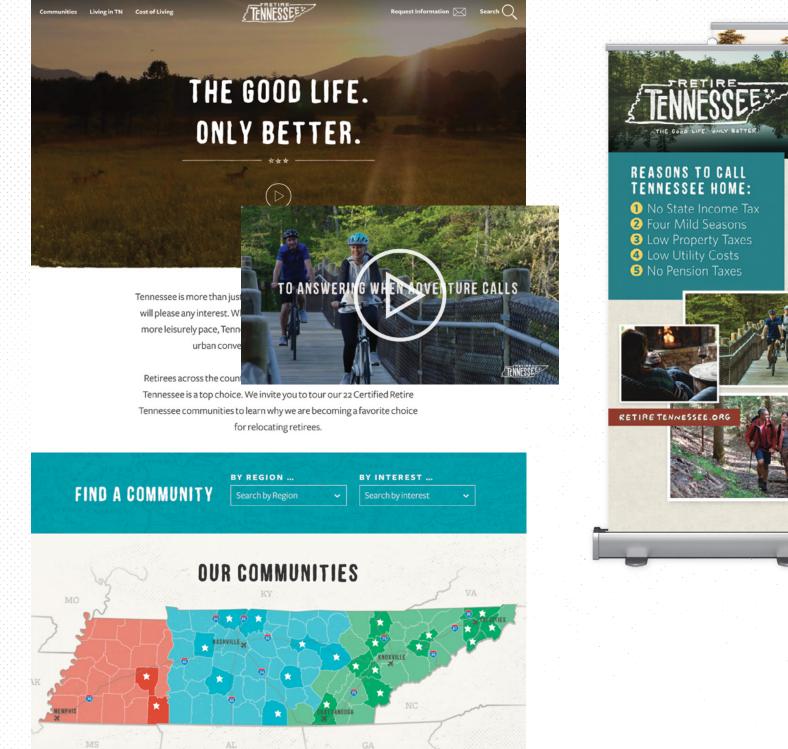
THE GOOD LIFE. ONLY BETTER.

With the move from ECD to TDTD, it was established that the Retire Tennessee brand and collateral needed to be more cohesive with the current tourism brand. In early 2017, **RETIRE TENNESSEE HAD A TOTAL MAKEOVER**. The new brand provides a more simplified, fresh look, keeping with the look and feel of "The Soundtrack of America. Made in Tennessee." branding. The logo incorporates the recognizable shape of the state using fonts and textures that are being used throughout our primary brand. New Retire Tennessee promotional items were also created.



# **REBRANDED ITEMS:**

- Website (www.RetireTennessee.org)
- Promotional items
- Rack card
- Retire Tennessee booklet
- Video sizzle reel on RetireTennessee.org
- Expo booth and pop-up banners
- Retire Tennessee community signs
- Branded bags
- Pins
- Expo apparel





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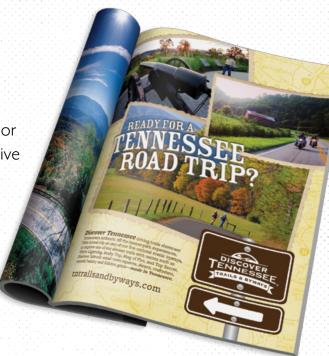
# TRAILS & BYWAYS

The Soundtrack of America. Made in Tennessee.



TDTD established the Discover Tennessee Trails & Byways program to extend visitors' major market stays and explore Tennessee's back roads. **TOUCHING ALL 95 COUNTIES**, the 16 extensive driving trails integrate portions of the state's five National Scenic Byways, strengthening the promotion of these established treasures.

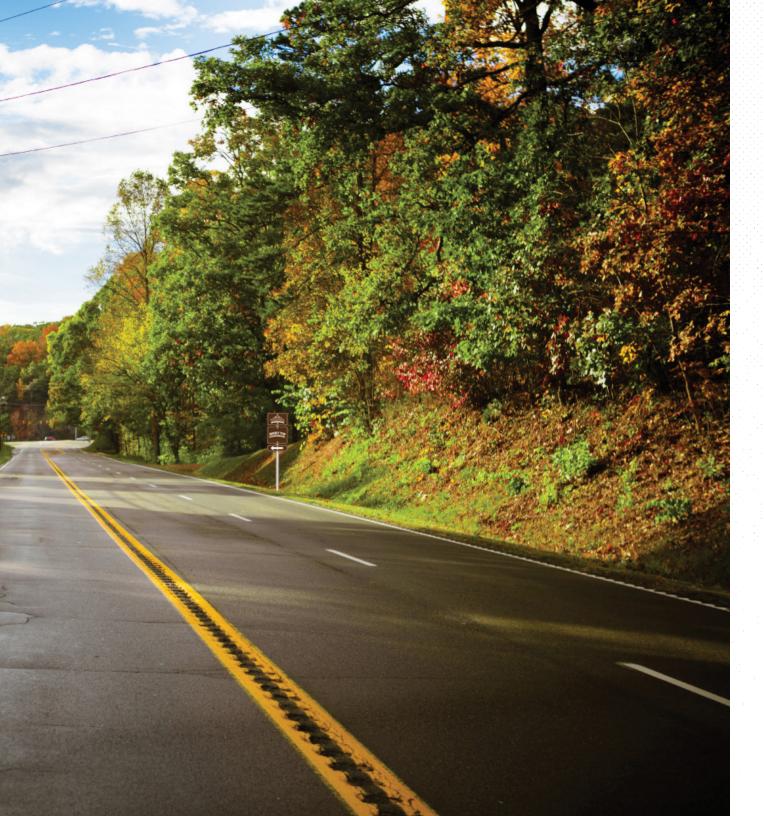
The goal of the Tennessee Trails & Byways program is to generate exposure to rural areas of Tennessee, providing an authentic glimpse into Tennessee life beyond the driver's seat, therefore increasing tourism-related economic development statewide. A budget was established to mark the trails with distinct brown signs. The campaign included the creation of new print and digital ads, radio ads and brochures.



# 2016-2017 MARKETING CAMPAIGN

- Partnership with WSM and the Grand Ole Opry
- Summer billboard campaign statewide
- Print and online ads in American Road Magazine
- Print and online ads in *Road Runner* Magazine
- Editorial and advertising partnership with
   Tennessee Home & Farm Magazine
- Print ad in Escape to the Southeast
- Southeast H.O.G. Rally partnership





# **TRAIL BROCHURES**

TDTD evaluates the Discover Trails & Byways program annually and recently decided it could reach more people by changing the approach to the program's brochures. The size of the brochures will be reduced so more can be printed. They will continue to be distributed in Tennessee Welcome Centers and key areas statewide.

# **NEXT STEPS**

- Continue to convert each of the 16 trail brochures
- to the new brochure layout
- Continue advertising and promotional efforts
- Evaluate the program and identify effectiveness of marketing for our rural areas

## DIRECTOR OF OUTREACH & ENGAGEMENT

Melanie Beauchamp 615-741-9009 Melanie.Beauchamp@tn.gov

## SPECIAL PROJECTS COORDINATOR

Rob Sherrill 615-532-8124 Rob.Sherrill@tn.gov

# **TENNESSEE CIVIL WAR**

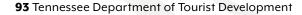
With the close of the remembrance of the 150th Anniversary of the Civil War, the focus of the Tennessee Civil War Trails and the Tennessee Civil War Sesquicentennial Commission is to continue telling the story of that important phase of our state's history.

**THE TENNESSEE CIVIL WAR TRAIL (TCWT)** is part of a multistate program that identifies, interprets and creates driving tours of both the great campaigns and the lesser-known Civil War sites. There are more than 400 CWT markers across the state, with at least one marker in each of the 95 counties.

Under the leadership of Dr. Carroll Van West, Tennessee state historian, each marker is vetted for authenticity and edited to meet the multistate program requirements. To date, more than 2.5 million TCWT brochures have been distributed.

TDTD is the point of contact for the TCWT and communities that are interested in a TCWT marker should submit an application.

SPECIAL PROJECTS COORDINATOR Rob Sherrill 615-532-8124 Rob.Sherrill@tn.gov









# PLAY TENNESSEE

The Soundtrack of America. Made in Tennessee.

PLAY TENNESSEE

**PLAY TENNESSEE** is a membership-based organization of sports industry partners from across the state, working together to attract, retain and grow sporting events within the state. This results in greater tax revenue, visitation and economic growth for participating communities.

Whether it's youth, amateur, college or professional sports, Tennessee offers cutting-edge facilities, unparalleled hospitality and entertainment for all ages.

Given Tennessee's geographic location, scenic beauty, comfortable year-round weather and accessibility via interstates, Play Tennessee aspires to be the country's leader in sports tourism, as defined by the economic impact generated.

#### SALES MANAGER

Andi Grindley 615-741-7994 Andi.Grindley@tn.gov

97 Tennessee Department of Tourist Development







**PLAY TENNESSEE** is a 501(c)(6) tax-exempt organization with an 11-member board of directors, including an executive committee.

The organization is currently evaluating collaborative partnerships and marketing opportunities for several trade shows and sales activities















FY 2017 Annual Report | Play Tennessee 98

Rockabilly Highway, Selmer

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# WHAT'S NEW

The Soundtrack of America. Made in Tennessee.



# ADAMSVILLE

#### **30<sup>TH</sup> ANNUAL SHERIFF BUFORD PUSSER FESTIVAL**

This May 2018 festival includes visits to Sheriff Buford Pusser's Home and Museum, the new McNairy County Courthouse Jail Experience Center, a bus tour and Iunch with daughter Dwana Pusser Garrison.

## BAXTER

#### WINDOW CLIFFS

Baxter welcomed Tennessee's newest state natural area in April 2017. Adjacent to Burgess Falls State Park, Window Cliffs is a 275-acre escape.

## **BIG SOUTH FORK NATIONAL PARK AREA**

#### LAUREL FORK RUSTIC RETREAT

#### Jamestown & Oneida, Tennessee

Two new cabins, Shady Haven and Arabian Nights, have been added to the 10 vacation homes and cabins already featured.

## BRISTOL

## STEELE CREEK SPLASH PAD

This safe "zero-depth" water play area is filled with interactive features such as sprinklers, ground nozzles and dumping water buckets.

## THE NATURE CENTER AT STEELE CREEK EXPANSION

This 2,600-square-foot facility, is receiving a \$1.5 million upgrade. New exhibits including an island of aquariums and forest displays will give visitors a new way to see the vast biodiversity.

## CHATTANOOGA

#### SONGBIRDS GUITAR MUSEUM

Featuring a collection of more than 400 rare vintage guitars. Exhibits will be refreshed periodically for guests to enjoy new chapters in guitar history.

#### **GRAY LINE OF TENNESSEE**

Introduces the Chattanooga Hop Trolley Tour, which takes visitors on a 75-minute tour and stops at 12 attractions and points of interest throughout the city. Guests can hop on or off the classic red-and-green trolley at any of the 12 stops along the route.

#### **RUBY FALLS EXPANSION**

Parts of the \$20 million multiyear expansion at Ruby Falls are already underway. The multiphase project includes modernizing the attractions and adding an outdoor observation/viewing area.

## THE MLK/BIG 9 DISTRICT

The historic Martin Luther King District features the Levitt AMP free music series, restaurants, music venues, the Bessie Smith Cultural Center and the 40,000-square-foot MLK District Mural.

## CLARKSVILLE

#### THE CITY FORUM & THE LOADING DOCK

The City Forum is more than 100,000 square feet of warehouse space with high-speed karting, a boutique bowling lounge and The Loading Dock restaurant.

## FRANK SUTTON STATUE

Visit a life-size bronze statue of Clarksville native Frank Sutton, sculpted by Scott Wise. Sutton is known for his role of Sgt. Vince Carter on TV's "Gomer Pyle."

#### PAT HEAD SUMMITT LEGACY PLAZA

Located at Clarksville's Freedom Point, the plaza honors the sports icon and Montgomery County native. A statue of Pat Head Summitt is the highlight.

# COOKEVILLE

## 2018 OVC OUTDOOR TRACK & FIELD CHAMPIONSHIPS

Ohio Valley Conference awarded Cookeville's Tennessee Tech University with the championships, which will be May 10-12.

## VISITCOOKEVILLETN.COM/MERCHANDISE LAUNCH

The Cookeville-Putnam County Convention & Visitors Bureau launched VisitCookevilleTN.com, designed to serve as the bureau's No. 1 marketing tool.



## **CROSSFIT MAYHEM 3.0 EXPANSION**

Four-time "Fittest Man on Earth" Rich Froning unveiled CrossFit Mayhem 3.0, a fitness/sports destination.

## DANDRIDGE

PUBLIC DOCK ADDED ON DOUGLAS LAKE

To launch boats, jet skis, kayaks and paddle boards.

# ELIZABETHTON

## OFF THE GRID MOUNTAIN ADVENTURES

Aerial adventure park with a 3,000-foot-long zipline, Hägglund rides, a sky tower for repelling and jumping, as well as a giant swing that can reach 50 mph.

# FINGER

#### 122<sup>ND</sup> ANNIVERSARY ANNUAL FINGER BARBECUE & PICNIC

The festival features bluegrass music and a whole hog barbecue with sides and desserts each October.

## FRANKLIN

## MASTERS & MAKERS TRAIL

The trail winds through Williamson County, where travelers visit with masters of wine, beer and spirits.

## SOAR ADVENTURE TOWER

SOAR Adventure Mini Golf is the latest addition to the SOAR Adventure Tower complex, adding 18 holes of putt-putt with holes shaped as musical instruments.

# GALLATIN

#### WORTHINGTON GALLERIES

Worthington Galleries features ancient coins, prehistoric pottery and contemporary artwork.

#### UMBRA COFFEE

Customers pick from a full espresso bar menu, loose leaf teas, chai lattes, and iced cold-brew coffees.

## GATLINBURG

## ANAKEESTA

A 72-acre outdoor aerial adventure park with a Chondola ride, dining, shopping, zipline, mountain coaster, tree canopy walk and children's playground.

#### **ROWDY BEAR MOUNTAIN COASTER** Rider along the hillside at traffic light No. 3.

## HAMPTON

## TROPHY WATER GUIDE SERVICE & FLY SHOP

This service guides fly-fishing, float and wade trips, while the shop features fly-fishing tackle items.

## JACKSON

## CASEY JONES VILLAGE "THE FARM"

A "hands on" authentic Southern food experience with a vegetable garden, Saturday morning farmers market, a century-old barn and cotton gin building.



# JOHNSON CITY

## TANNERY KNOBS BIKE PARK

East Tennessee's premier mountain bike skills park with trails rated from beginner to advanced, pump tracks and specific skill-building areas.

## **ETSU FOOTBALL STADIUM**

East Tennessee State University will welcome fans this season in its new \$33 million on-campus stadium.

## KNOXVILLE

## TIGER FOREST AT ZOO KNOXVILLE

New habitat for critically endangered Malayan tigers and white-naped cranes immerses guests in Asia.

## THE TENNESSEAN PERSONAL LUXURY HOTEL

Built in Tennessee for Tennesseans by Tennesseans, this locally owned 82-room luxury hotel has quickly become Knoxville's newest talking point.

## **EVERLY BROTHERS MEMORIAL PARK**

Everly Brothers Park is a tribute to the duo whose storied musical career has deep roots in Knoxville.

## **TENNESSEE THEATRE**

Following a \$26 million restoration, the theatre is the region's leading performing arts center and will celebrate its 90th anniversary in October 2018.

#### WDVX RADIO

Knoxville's listener-supported radio show celebrates 20 years with vintage recordings, interviews with artists and special concerts.

## LENOIR CITY

## THE VENUE AT LENOIR CITY

This 19,000-square-foot venue is the premier space for conferences, weddings and events in Lenoir City.

## LOUDON

**30<sup>TH</sup> ANNIVERSARY OF TELLICO VILLAGE** This year's theme is "30 Years and Getting Stronger."

# MANCHESTER

MANCHESTER DOWNTOWN SQUARE The square is undergoing a major renovation.

## **MEMPHIS**

## ELVIS PRESLEY'S MEMPHIS AT GRACELAND

An entertainment and exhibit complex more than 200,000-square-feet that immerses guests in the life and career of Elvis.

## **BIG RIVER CROSSING AT HARAHAN BRIDGE**

Walk, ride or run the 5,000-foot longest public pedestrian bridge across the Mississippi.



## HEART OF THE PARK AT SHELBY FARMS

Recently expanded to 80 acres, enjoy trails, wetlands, decks, picnic pavilions, boat rentals and much more.

## OLD DOMINICK DISTILLERY

There are new spirits in town: vodka, whiskey and bourbon. The old Tennessee Brewery also features distillery tours and tasting rooms.

## IKEA

From furniture and appliances to home accessories, visit the only IKEA currently in the mid-South region.

## MLK 50

The 50th anniversary remembrance of Dr. Martin Luther King's assassination continues through April 2018, led by the National Civil Rights Museum.

# MONTEREY

## **BELLE RIDGE RETREAT**

Putnam County's latest outdoor retreat, with more than 600 acres of hiking, UTV and horseback trails.

# **MOSSY CREEK**

## **MOSSY CREEK STATION FESTIVAL PARK & PAVILION**

The park plays host to Rockn' the Creek Summer Concert Series, Mossy Creek barbecue battle and a Hometown Christmas celebration.

## MURFREESBORO

## STEEL BARREL BREWERY GROUNDBREAKING

The initial project will have a 15,000-square-foot facility for the brewing of craft beers, a tap room for tastings and samples, and a sensory room and labs.

## PUCKETT'S GROCERY & RESTAURANT

Authentic comfort food like the meat-and-three and famous slow-smoked barbecue.

## PANTHER CREEK BREWS

Panther Creek Brews are small-batch privately brewed beers crafted with a personal touch.

## NASHVILLE

## TENNESSEE STATE MUSEUM

The new 137,000-square-foot space, located on Nashville's Bicentennial Mall, will have interactive experiences and a 250-seat Digital Learning and Outreach Center opening late 2018.

## RAY STEVENS CABARAY

Opening Fall 2017, the Vegas-style venue has a piano lounge, dining, recording studio and entertainment by multi-Grammy Award winner, Ray Stevens.

## HENLEY

James Beard Award-winning Chef RJ Cooper leads the kitchen at Henley, located inside the new Kimpton Aertson Hotel in Midtown.

#### PATSY CLINE MUSEUM

Visitors can explore the life and legend of country music's top female entertainer, presented in an interactive setting.

#### PLAZA MARIACHI

A cultural experience offering culture, art, live music, entertainment, food and retail in the style of Mexican marketplace streets.

#### MADAME TUSSAUDS NASHVILLE

Take a musical journey from past to present in the music-themed Madame Tussauds of Nashville.

#### **BAVARIAN BIERHAUS**

Step inside an Oktoberfest atmosphere all year long.

## OAK RIDGE

## CRAFTER'S BREW MARKET & SOCIAL

Oak Ridge's first Craft Beer Market & Social will have more than 24 craft beers and an outdoor patio.

## 8<sup>TH</sup> ROWING LANE ON MELTON LAKE

Melton Lake Rowing added an eight rowing lane.

## **OLD HICKORY**

#### OLD HICKORY CENTENNIAL CELEBRATION

Celebrate the centennial June 1-3, 2018, with historic tours, music and food at the marina, golf courses and Andrew Jackson's Hermitage.

## **PIGEON FORGE**

#### **VR PIGEON FORGE**

A virtual reality arcade allows visitors to walk, crawl and dodge their way through worlds of adventure.

#### SMOKY MOUNTAIN ADVENTURES DINNER & SHOW

This high-energy dinner theater production tells a tale of Dolly Parton's family history.

#### **PIGEON FORGE SNOW**

This indoor facility uses technology to provide real snow year-round for 15 lanes of snow tubing.

#### SUMMIT TOWER AND CASCADES WATERPARK

The 98 suites have modern resort amenities, Smoky Mountain charm and a 30,000-square-foot waterpark.

## MARGARITAVILLE ISLAND INN

This inn features 104 coastal-inspired rooms.

## POCAHONTAS

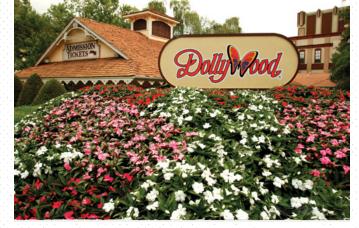
#### **BIG HILL POND STATE PARK**

Kayaks and canoes are now for rent. In addition, the park's first 50k/25k runs will take place October 2018.

## PORTLAND

#### STRAWBERRY MANOR

Country musician Ronnie McDowell has remodeled his grand home into a concert venue.



# SELMER

## MCNAIRY COUNTY COURTHOUSE JAIL EXPERIENCE CENTER

The McNairy County Courthouse Jail will be an experience center highlighting Sheriff Buford Pusser.

#### WALKING TRAIL OF MUSIC LEGENDS

Introduces local legends on a walk through Selmer.

## SEVIERVILLE

#### TENNESSEE LEGEND DISTILLERY

The retail store features moonshines and gifts.

#### **30: CELEBRATING DOLLY IN BRONZE**

See the exhibit about the artist, the sculpture and Dolly Parton at Sevierville Visitors Center before it ends Dec. 31, 2017.

#### SEVIER DISTILLING COMPANY

Schedule a behind-the-scenes tour and watch the fermentation, distillation and bottling process at Sevierville's newest distillery.

## **SMYRNA**

## SMYRNA OUTDOOR ADVENTURE CENTER

The center features programs that encourage the enjoyment of indoor activities and local parks.



# INFORMATION & SUPPORT

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THE INFORMATION SYSTEMS & SUPPORT SERVICES division provides a vast array of services to internal department staff, the tourism industry and the traveling public. Tennessee Information Specialists provide visitor or travel reception services for the department and respond to nearly 8,000 information requests annually from individual travelers and travel organizations. Computerized address verification systems and in-house mail and shipping services ensure accuracy and expediency in the delivery of promotional materials such as the Tennessee Vacation Guide.

INTERNALLY, THE INFORMATION SYSTEMS & SUPPORT SERVICE PROVIDES INFRASTRUCTURE SUPPORT to the Central Office staff in Nashville, regional offices in Knoxville and Memphis, as well as TDTD's welcome centers. Standardized state-of-the-art applications and stable telecommunications, network and wireless capabilities are provided in support of business requirements. Annual information systems planning and established hardware replacement cycles ensure that a platform capable of supporting the latest technologies remains in place. Assistance is also provided for other operational needs, such as printing this annual report at \$16.56 per copy. Staff training, AV support and RFP evaluation services are also offered by the division.

**IN ADDITION TO RESPONDING TO REQUESTS FOR INFORMATION,** the division also manages a contract call and publication fulfillment center responsible for responding to hundreds of thousands of additional requests originating from the department's website, online advertising and our toll-free number:

# 1-800-G02-TENN

# **OBJECTIVES**

MAINTAIN competitive advantage for visitation by providing excellent customer service and satisfaction.

**RESEARCH** the latest technological opportunities for providing a solid information systems infrastructure.

**SUPPORT** the efforts of marketing, public relations and sales divisions.

MAINTAIN a stable technological infrastructure to support the business requirements of the department.

# **STRATEGIES**

**IMPROVE** TDTD's information systems infrastructure, hardware and software by implementing new systems and appropriate upgrades.

**PROVIDE** our visitors with helpful and courteous telephone support to respond to their inquiries.

**RESPOND** promptly to consumer and travel industry requests through TDTD's mail room.

MONITOR call center and fulfillment contracts and coordinate all information systems contracts.

**INVESTIGATE** technology solutions as needed in support of business requirements.

**SPECIALISTS RESPOND TO NEARLY 8,000** INFORMATION REQUESTS ANNUALLY.



#### COMMISSIONER

Kevin Triplett 615-741-9001 Kevin.Triplett@tn.gov

#### ASSISTANT TO THE COMMISSIONER

**Catherine Mayo** 615-741-9016 Catherine.Mayo@tn.gov

#### **LEGISLATIVE LIAISON**

Susan McMahon 615-741-9045 Susan.McMahon@tn.gov

# **ADMINISTRATION**

#### **ASSISTANT COMMISSIONER**

**John Carr** 615-741-9023 John.Carr@tn.gov

#### **GENERAL COUNSEL**

Alicia Widrig 615-741-9065 Alicia.Widrig@tn.gov

#### PROCUREMENT OFFICER

Mark White 615-741-9008 Mark.White@tn.gov

#### **ADMINISTRATIVE SUPPORT**

Christina Humphrey 615-741-9047 Christina.Humphrey@tn.gov

#### TOURISM INFORMATION SPECIALIST

Fay Hicks 615-741-9020 Fay.Hicks@tn.gov

## **HUMAN RESOURCES**

#### **DIRECTOR OF HUMAN RESOURCES**

Sharon Reed 615-741-1762 Sharon.Reed@tn.gov

# **INFORMATION SYSTEMS**

SENIOR PROJECT MANAGER (STS) Patrick Casey 615-741-9708 Patrick.Casey@tn.gov

# MARKETING

ASSISTANT COMMISSIONER Brian Wagner 615-532-7853 Brian.Wagner@tn.gov

#### DIRECTOR OF MARKETING

Nekasha Pratt 615-741-9025 Nekasha.Pratt@th.gov

#### CREATIVE SERVICES MANAGER

Alisa Kessler 615-532-8071 Alisa Kessler@tn.gov

#### DIGITAL MARKETING MANAGER

Erin Duvall 615-741-9007 Erin Duvall@tn.gov

#### SENIOR MARKETING ASSISTANT

Carrie Roberson 615-741-9027 Carrie Roberson@tn.gov

# OUTREACH

#### DIRECTOR OF OUTREACH & ENGAGEMENT

Melanie Beauchamp 615-741-9009 Melanie.Beauchamp@tn.gov

#### EAST TENNESSEE DIVISION MANAGER

Dave Jones 865-335-9142 Dave.Jones@tn.gov

109 Tennessee Department of Tourist Development

#### MIDDLE TENNESSEE DIVISION MANAGER

Sara Beth Urban 615-946-3498 SaraBeth.Urban@tn.gov

#### WEST TENNESSEE DIVISION MANAGER

Marty Marbry 731-225-0053 Marty.Marbry@tn.gov

#### **OUTREACH COORDINATOR**

**Jennie McCabe** 615-741-9005 Jennie.McCabe@tn.gov

#### SPECIAL PROJECTS COORDINATOR

Rob Sherrill 615-532-8124 Rob.Sherrill@tn.gov

# **PUBLIC RELATIONS**

#### DIRECTOR OF PUBLIC RELATIONS & PUBLIC INFORMATION OFFICER

Cindy Dupree 615-741-9010 Cindy.Dupree@tn.gov

#### **PUBLIC RELATIONS MEDIA MANAGER**

**Jill Kilgore** 615-741-9069 Jill.Kilgore@tn.gov

#### **PUBLIC RELATIONS SPECIALIST**

Amanda Stravinsky 615-532-7822 Amanda.Stravinsky@tn.gov

# RETIRE TENNESSEE & ADVENTURE TOURISM

#### DIRECTOR OF TOURISM INITIATIVES

Ramay Winchester 615-975-4237 Ramay.W.Winchester@tn.gov

## SALES

#### **DIRECTOR OF SALES**

Kimberly Leonard 615-532-0484 Kimberly Leonard@tn.gov

#### SALES MANAGER

Andi Grindley 615-741-7994 Andi.Grindley@tn.gov

# **WELCOME CENTERS**

ASSISTANT COMMISSIONER Pete Rosenboro 615-741-9035

Pete.Rosenboro@tn.gov

## SAFETY/WELCOME CENTER COORDINATOR

**Tami Giles** 615-741-9012 Tami.Giles@tn.gov

#### MANAGER OF TEAM DEVELOPMENT

Kathy Taylor 615-741-9018 Kathy.Taylor@tn.gov

#### NORTHEAST TENNESSEE REGIONAL MANAGER

Laura Munn 423-598-2430 Laura.Munn@tn.gov

#### SOUTHEAST TENNESSEE REGIONAL MANAGER

Jan Elliott 423-298-5089 Jan.Elliott@tn.gov

#### **MIDDLE TENNESSEE REGIONAL MANAGER**

Michael Ross 931-449-0891 Michael.Ross@tn.gov

#### WEST TENNESSEE REGIONAL MANAGER

Lee Southard 901-487-5932 Lee.Southard@tn.gov the second

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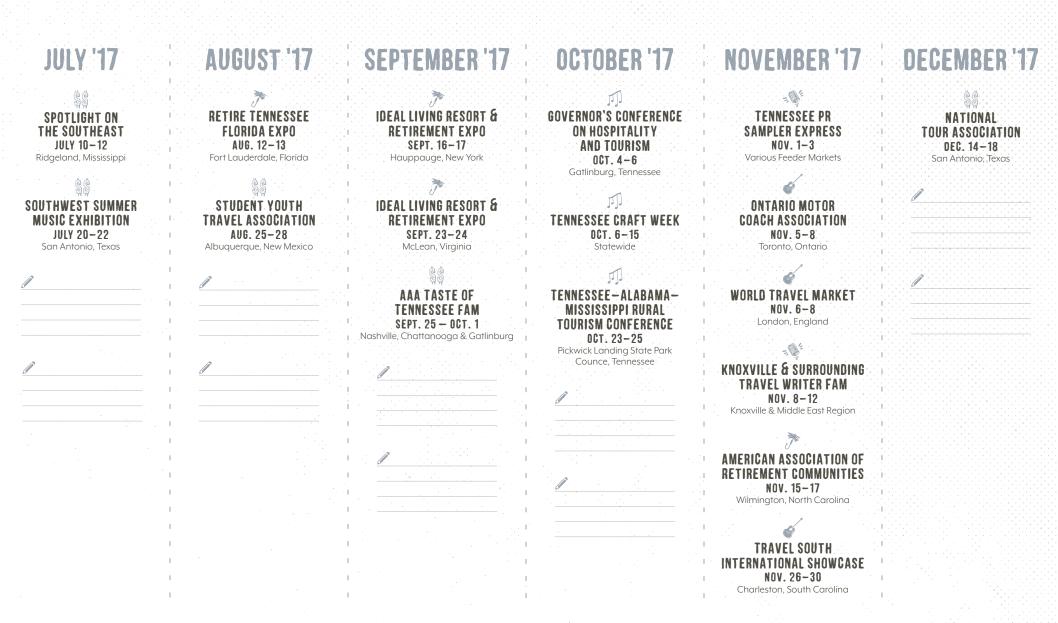
# INDUSTRY EVENT CALENDAR

The Soundtrack of America. Made in Tennessee.



#### FY 2017-2018 CALENI Public Relations SS Sales Industry-wide International

7 Retire Tennessee





**HELP SHARE TENNESSEE WITH THE WORLD!** Visit industry.tnvacation.com for a comprehensive calendar of upcoming national and international expos, media tours, conferences and other events you can participate.

JANUARY '18	FEBRUARY '18	MARCH '18	APRIL '18	MAY '18	<b>JUNE '18</b>
IDEAL LIVING RESORT & RETIREMENT EXPO JAN. 20-21 Schqumburg, Illinois	IDEAL LIVING RESORT & RETIREMENT EXPO FEB. 10–11 Parsippany, New Jersey	IDEAL LIVING RESORT & RETIREMENT EXPO MARCH 3-4 McLean, Virginia	WORLD TRAVEL MARKET LATIN AMERICA APRIL 3–5 Sao Paulo, Brazil	INTERNATIONAL POW WOW MAY 19–23 Dénver, Colorado	TSUSA INTERNATIONAL SALES MISSION JUNE 6–15 France & Italy
MERICAN BUS ASSOCIATION JAN. 26–30 Charlotte, North Carolina	PICK TN AGRITOURISM CONFERENCE FEB. 15–17 Chattanooga, Tennessee	ITB BERLIN MARCH 7–11 Berlin, Germany	AAA BLUE RIDGE PARKWAY FAM APRIL 6–8 Knoxville & Gatlinburg	NATIONAL TRAVEL & TOURISM WEEK MAY 6-12 Statewide	
IDEAL LIVING RESORT & RETIREMENT EXPO JAN. 27–28 Greenwich, Connecticut	IDEAL LIVING RESORT & RETIREMENT EXPO FEB. 24–25 King of Prussia, Pennsylvania	HERITAGE CLUBS INTERNATIONAL PEER GROUP CONFERENCE MARCH 12-16 Branson, Missouri			
		TRAVEL SOUTH DOMESTIC SHOWCASE MARCH 18-21 Biloxi, Mississippi			
		TENNESSEE ASSOCIATION OF MUSEUMS ANNUAL Conference March 21-23			
		Pickwick Landing State Park Counce, Tennessee			